

## **ANNUAL ELECTORS' MEETING**

## MINUTES

The Annual Electors' Meeting was in the Council Chambers, Welcome Road, Karratha, on Monday, 11 December 2017

CHRIS ADAMS CHIEF EXECUTIVE OFFICER



No responsibility whatsoever is implied or accepted by the City of Karratha for any act, omission or statement or intimation occurring during Council or Committee Meetings. The City of Karratha disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee Meetings.

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In particular, and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a license, any statement or intimation of approval made by any member or Officer of the City of Karratha during the course of any meeting is not intended to be and is not taken as notice of approval from the City of Karratha.

The City of Karratha warns that anyone who has any application lodged with the City of Karratha must obtain and should only rely on

#### WRITTEN CONFIRMATION

of the outcome of the application, and any conditions attaching to the decision made by the City of Karratha in respect of the application.

> Signed: \_\_\_\_\_\_ Chris Adams - Chief Executive Officer

#### DECLARATION OF INTERESTS (NOTES FOR YOUR GUIDANCE) (updated 13 March 2000)

A member who has a **Financial Interest** in any matter to be discussed at a Council or Committee Meeting, which will be attended by the member, must disclose the nature of the interest:

- (a) In a written notice given to the Chief Executive Officer before the Meeting or;
- (b) At the Meeting, immediately before the matter is discussed.

A member, who makes a disclosure in respect to an interest, must not:

- (c) Preside at the part of the Meeting, relating to the matter or;
- (d) Participate in, or be present during any discussion or decision-making procedure relative to the matter, unless to the extent that the disclosing member is allowed to do so under Section 5.68 or Section 5.69 of the *Local Government Act* 1995.

#### NOTES ON FINANCIAL INTEREST (FOR YOUR GUIDANCE)

The following notes are a basic guide for Councillors when they are considering whether they have a **Financial Interest** in a matter. I intend to include these notes in each agenda for the time being so that Councillors may refresh their memory.

- 1. A Financial Interest requiring disclosure occurs when a Council decision might advantageously or detrimentally affect the Councillor or a person closely associated with the Councillor and is capable of being measure in money terms. There are exceptions in the *Local Government Act 1995* but they should not be relied on without advice, unless the situation is very clear.
- 2. If a Councillor is a member of an Association (which is a Body Corporate) with not less than 10 members i.e. sporting, social, religious etc), and the Councillor is not a holder of office of profit or a guarantor, and has not leased land to or from the club, i.e., if the Councillor is an ordinary member of the Association, the Councillor has a common and not a financial interest in any matter to that Association.
- 3. If an interest is shared in common with a significant number of electors or ratepayers, then the obligation to disclose that interest does not arise. Each case needs to be considered.
- 4. If in doubt declare.
- 5. As stated in (b) above, if written notice disclosing the interest has not been given to the Chief Executive Officer before the meeting, then it <u>MUST</u> be given when the matter arises in the Agenda, and immediately before the matter is discussed.
- 6. Ordinarily the disclosing Councillor must leave the meeting room before discussion commences. The **only** exceptions are:
  - 6.1 Where the Councillor discloses the <u>extent</u> of the interest, and Council carries a motion under s.5.68(1)(b)(ii) or the Local Government Act; or
  - 6.2 Where the Minister allows the Councillor to participate under s5.69 (3) of the *Local Government Act*, with or without conditions.

#### INTERESTS AFFECTING IMPARTIALITY

**DEFINITION:** An interest that would give rise to a reasonable belief that the impartiality of the person having the interest would be adversely affected, but does not include an interest as referred to in Section 5.60 of the 'Act'.

A member who has an **Interest Affecting Impartiality** in any matter to be discussed at a Council or Committee Meeting, which will be attended by the member, must disclose the nature of the interest;

- (a) in a written notice given to the Chief Executive Officer before the Meeting; or
- (b) at the Meeting, immediately before the matter is discussed.

#### IMPACT OF AN IMPARTIALITY CLOSURE

There are very different outcomes resulting from disclosing an interest affecting impartiality compared to that of a financial interest. With the declaration of a financial interest, an elected member leaves the room and does not vote.

With the declaration of this new type of interest, the elected member stays in the room, participates in the debate and votes. In effect then, following disclosure of an interest affecting impartiality, the member's involvement in the Meeting continues as if no interest existed.

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## **MINUTES**

#### **1 OFFICIAL OPENING**

The Annual Electors' Meeting held in the Council Chambers, Welcome Road, Karratha on 11 December 2017 was declared open at 6.01pm. Cr Long acknowledged the traditions of the Ngarluma people, on whose land we are gathered here today.

#### **2 PUBLIC QUESTION TIME**

Nil

#### 3 RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE PREVIOUSLY APPROVED

Councillors:	Cr Peter Long [Mayor] Cr Grant Cucel [Deputy Mayor] Cr Garry Bailey Cr Margaret Bertling Cr Georgia Evans Cr George Levissianos Cr Pablo Miller Cr Kelly Nunn Cr Daniel Scott Cr Evette Smeathers Cr Joanne Waterstrom Muller		
Staff:	Chris Adams Phillip Trestrail Mark Casserly Ryan Hall	Chief Executive Officer Director Corporate Services Director Community Services Director Development Services Linda Phillips Minute Secretary	
Apologies:	Nil		
Absent:	Nil		
Members of Public:	Nil		
Members of Media:	Nil		

#### 4 DECLARATIONS OF INTEREST

Nil

#### 5 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

**OFFICER'S RECOMMENDATION / COUNCIL RESOLUTION** 

Res No	:	153958
MOVED	:	Cr Cucel
SECONDED	:	Cr Smeathers

That the Minutes of the Annual Electors' Meeting held on Monday, 12 December 2016, be confirmed as a true and correct record of proceedings.

CARRIED

FOR	:	Cr Long, Cr Bailey, Cr Bertling, Cr Cucel, Cr Evans, Cr Levissianos, Cr Miller,
		Cr Nunn, Cr Scott, Cr Smeathers, Cr Waterstrom Muller
AGAINST	:	Nil

#### 6 **REPORTS**

#### 6.1 ANNUAL REPORT 2016/17

File No:	FM.1
Responsible Executive Officer:	Director Corporate Services
Reporting Author:	DAO Corporate Services
Date of Report:	27 November 2017
Applicant/Proponent:	Nil
Disclosure of Interest:	Nil
Attachment(s):	A copy of the Annual Report 2016/17 including the Annual Financial Report for the Year Ended 30 June 2017 is available electronically and at the Annual Elector's Meeting.

#### PURPOSE

To receive the Annual Report for the financial year ended 30 June 2017.

#### BACKGROUND

The Annual Report 2016/17 details the activities and performance of the organisation over the past year supported by the Annual Financial Report and Auditor's Report. Reporting is provided against the City's Strategic Community Plan 2016-2026 and Corporate Business Plan 2016-2021.

Some highlights from the past year are outlined below:

- Kerbside Recycling introduction of kerbside recycling to household waste collection services across the City of Karratha commenced in February 2017. The dual-service approach is delivered by City of Karratha contractor, Cleanaway. More than 570 tonnes of waste have been diverted from landfill through the kerbside recycling services since it started.
- Key strategic documents review the Strategic Community Plan 2016-2026 represents the City's new approach to planning for the City of Karratha's future. It builds on past strategic planning work, addresses the challenges the City faces as a community and Local Government and sets out what actions the City will take over the next ten years to work towards achieving the community's vision. The Strategic Community Plan is supported by the Corporate Business Plan 2016-2021 and the Operational Plan 2017-2018 which were also reviewed.
- Roebourne 150 Roebourne turned 150 on August 17<sup>th</sup>. The City of Karratha created a commemorative Roebourne 150 coffee table book, facilitated popular and vibrant Roebourne 150 t-shirts, a 150 statue at the entry to town, and sponsored the TJAABI Concert, organised by Patrick Churnside alongside the BighART Yijala Yala Project, which kicked off a series of other commemorative events in honour of Roebourne's 150th.

- Dampier turned 50 Dampier celebrated its 50<sup>th</sup> anniversary in July with a weekend full of fun, featuring a free community Twilight Tunes concert, a formal Gala Ball, and the always popular Beachside Markets.
- City foreshores enhancements a foreshore works program saw the development of the Dampier Foreshore's Shark Cage Beach, Point Samson's viewing platform, Searipple and Maitland lookouts, and Karratha Back Beach works. Community planting days at Point Samson and Searipple engaged the local communities and increased the sense of ownership of the public spaces.
- *Red Dog True Blue premiered in Karratha* Karratha secured the Australian premiere of Red Dog True Blue, three weeks before the rest of Australia. The film screened to a huge audience at The Quarter's temporary event space, and was followed up with a free screening in Roebourne the following night.
- Construction on the Red Earth Arts Precinct significantly progressed set to open in 2018, the Red Earth Arts Precinct will provide innovative, contemporary arts and community facilities and reflect community needs both now and into the future. The precinct will create a civic heart at the entrance to the City Centre Main Street and contribute to the City viability and vitality.

The Annual Financial Report includes a statement of financial position as at 30 June 2017, a statement of comprehensive income, a statement of changes in equity, a statement of cash flows and a rate setting statement for the year ended 30 June 2017 inclusive of accounting policies and other explanatory notes and statements. The Annual Financial Report has been audited by AMD Chartered Accountants and they have provided an unqualified opinion.

#### LEVEL OF SIGNIFICANCE

In accordance with Council Policy CG-8 Significant Decision Making Policy, this matter is considered to be of moderate significance in terms of Council's ability to perform its role.

#### COUNCILLOR/OFFICER CONSULTATION

Council accepted the Annual Report including the audited Annual Financial Report at the Ordinary Council Meeting held 20 November 2017.

#### COMMUNITY CONSULTATION

The community was notified of and invited to attend this Annual Electors' Meeting to discuss the contents of the City's Annual Report.

#### STATUTORY IMPLICATIONS

The City is required to prepare an annual report for each financial year in accordance with section 5.3 of the *Local Government Act 1995* (the Act).

The CEO is to give local public notice of the availability of the annual report as soon as practicable after the report has been accepted by the Council in accordance with 5.55 of the Act.

The report is to be accepted by no later than 31 December in that financial year by an ABSOLUTE majority in accordance with section 5.54 of the Act.

#### POLICY IMPLICATIONS

There are no policy implications.

#### FINANCIAL IMPLICATIONS

In summary, the Annual Financial Report indicates that City had as at 30 June 2017:

	30 June 2017	30 June 2016	Inc / (Dec)
Total Comprehensive Income	\$26,380,432	\$28,453,924	-\$2,073,492
Net Assets	\$858,012,103	\$830,271,743	\$27,740,360
- Total Assets	\$873,629,596	\$844,852,800	\$28,776,796
- Total Liabilities	\$15,617,493	\$14,581,057	\$1,036,436
Loan Liability	\$412,513	\$475,616	-\$63,103
Cash Reserves	\$85,720,687	\$92,784,461	-\$7,063,774
Property, Plant & Equipment	\$221,149,235	\$192,178,474	\$28,970,761
Investment Property	\$20,004,800	\$0	\$20,004,800
Infrastructure Assets	\$527,954,653	\$535,438,397	-\$7,483,744
Final Surplus (Restricted)	\$0	\$3,958,660	-\$3,958,660
Final Surplus (Unrestricted)	\$2,364,705	\$1,800,787	\$563,918

#### STRATEGIC IMPLICATIONS

This item is relevant to the Council's approved Strategic Community Plan 2016-2026 and Corporate Business Plan 2016-2021.

#### **RISK MANAGEMENT CONSIDERATIONS**

There are no risk management considerations applicable.

#### **IMPACT ON CAPACITY**

There is no impact on capacity or resourcing to carry out the Officer's recommendation.

#### **RELEVANT PRECEDENTS**

The Annual Report, Annual Financial Report and the Audit Opinion is considered by Council each year. General Electors' Meetings are held annually in December.

#### **VOTING REQUIREMENTS**

ABSOLUTE Majority.

#### **OPTIONS:**

Option 1 As per Officer's recommendation.

#### Option 2

That Electors by SIMPLE Majority pursuant to Section 5.33 of the *Local Government Act 1995* and Regulation 17 of the *Local Government Administration*) Regulations *1996* RESOLVE to DEFER consideration of the Annual Report 2016/17 including the audited Annual Financial Report for the Year Ended 30 June 2017 to a meeting to be held prior to 31 December 2017.

#### CONCLUSION

The Annual Report provides an overview of the performance of the City in terms of statutory obligations, Community Plan outcomes and financial management for the past twelve month period. The Annual Financial Report has been prepared in accordance with the *Local Government Act 1995* and indicates the City's financial position as at 30 June 2017.

#### **OFFICER'S RECOMMENDATION / COUNCIL RESOLUTION**

Res No	:	153959
MOVED	:	Cr Cucel
SECONDED	:	Cr Waterstrom Muller

That Electors by ABSOLUTE Majority pursuant to Section 5.54 of the Local Government Act 1995 and Regulation 17 of the Local Government (Administration) Regulations 1996 RESOLVE to NOTE the City of Karratha Annual Report 2016/17 including the audited Annual Financial Report for the Year Ended 30 June 2017.

CARRIED

FOR	:	Cr Long, Cr Bailey, Cr Bertling, Cr Cucel, Cr Evans, Cr Levissianos, Cr Miller,
		Cr Nunn, Cr Scott, Cr Smeathers, Cr Waterstrom Muller
AGAINST	:	Nil



# **Annual Report** 2016/17

City of Karratha Annual Report for the year ending 30 June 2017

**Our Vision:** Australia's most liveable regional city. **Our mission:** To provide community leadership and excellent local government services in an innovative and efficient manner to enhance our City's social, cultural, economic and environmental wellbeing.



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## A message from the Mayor

Another busy year has drawn to a close in the City of Karratha as we continue our work to provide exceptional services and modern facilities to our growing community.

I am pleased to present this in-depth look at the activities undertaken by the City of Karratha over the last financial year. Once again a mix of large and small projects, capital works and community services made for a busy year as we continue to grow into becoming Australia's most liveable regional city.

Environmental responsibility was high on our Council agenda with the implementation of a kerbside recycling service, the opening of the Karratha Airport solar project and the adoption of the Karratha Water Management Strategy. Foreshore amenity has also been a major focus and the first stages of infrastructure works were completed in Karratha, Dampier and Point Samson.

It was a very special year for Roebourne, commemorating 150 years in August 2016 with an exceptional program of community events that celebrated culture and connection to country. Dampier also had a birthday celebrating 50 years in July 2016, an important milestone for the Dampier community and Rio Tinto.

Karratha Airport received the Innovation and Excellence Award for infrastructure development at the Australian Airport Association Industry Awards. This national accolade recognised our work in redeveloping the airport terminal and will serve positively as we continue our push toward international flights.

The past year has also seen the completion of our internal service reviews, resulting in invigorated services for the community. The outsourcing of our waste collection service has enabled us to

provide the new kerbside recycling service at no extra cost to ratepayers.

Our cityscape is changing with the construction of Red Earth Arts Precinct well and truly having taken shape at the entrance to Karratha. This exciting major project will have an amazing impact on arts and culture in the region once it is completed in 2018. The Wickham Community Hub and water playground has also made ground with the construction contract being awarded at the close of the year.

The City of Karratha is positively placed for growth and it is excellent to see so many of our residents engaged in the community and calling this place home. Our hard work is paying off and I am proud of what we have achieved this past financial year as we continue our push toward becoming Australia's most liveable regional city.

#### Peter Long

Mayor, City of Karratha

## A message from the CEO

This Annual Report details our performance, achievements and progress as we strive toward becoming Australia's most liveable regional city.

It is a look inside the daily activities Council undertake to ensure the lawns are mowed, the pools are open, the streets are tidy and the rubbish is collected. It also looks at the capital works and infrastructure projects carried out across the 2016/2017 financial year, the external funding we have been awarded and how we spend each dollar we earn.

Our efforts this year have primarily focused on improving the service and amenity we provide to our residents. We implemented a kerbside recycling service, delivered the Tambrey Sports Pavilion at Tambrey Oval, expanded Nickol West park to include a sports oval and took the next step in the delivery of the Wickham Community Hub.

The City of Karratha is debt free and our operating budget for 2016/2017 was \$86 million. To continue to operate from such a positive financial position we are continually looking for ways we can deliver our community more value for money and this year that involved moving our waste collection service and slashing maintenance to external contractors.

We are also revisiting how we save our money and whether we can achieve a greater return through investment within the City, in land and infrastructure, than holding it in term investments with the bank. This has already resulted in the purchase of The Quarter HQ to reduce our reliance on residential rates. I would like to thank Mayor Peter Long and our team of Councillors for their guidance over the last financial year along with our staff members who work hard to deliver exceptional services and projects. Our funding partners, who get behind our projects and believe in the work we do for our community, provide some incredible support and they also play a key role in this year's achievements.

I hope you find this annual report to be a transparent insight into the day-to-day activities of your Council and a reflection of our commitment to our community. We believe City of Karratha to be one of the best regional Councils in the State and rest assured we are working hard to continue to deliver some of the best infrastructure, services and amenities in regional Western Australia.

**Chris Adams** CEO, City of Karratha



## **Our Councillors**

#### **Elections**

None

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#### Resignations

None

#### Retirements

None

## Council Meetings and attendance

Meeting Type	Date	Location	Council Briefing Session	Number Public Attendance (incl Media)
Ordinary Council Meeting	18/07/2016	Chambers	Yes	5
Ordinary Council Meeting	15/08/2016	Roebourne	Yes	3
Ordinary Council Meeting	19/09/2016	Chambers	Yes	6
Ordinary Council Meeting	17/10/2016	Wickham	Yes	2
Ordinary Council Meeting	21/11/2016	Chambers	Yes	5
Ordinary Council Meeting	12/12/2016	Chambers	Yes	4
Ordinary Council Meeting	23/01/2017	Chambers	Yes	2
Ordinary Council Meeting	20/02/2017	Chambers	Yes	8
Ordinary Council Meeting	20/03/2017	Chambers	Yes	4
Ordinary Council Meeting	18/04/2017	Wickham	Yes	6
Ordinary Council Meeting	29/05/2017	Chambers	Yes	11
Ordinary Council Meeting	26/06/2017	Chambers	Yes	1
Special Council Meeting	30/08/2016	Chambers	No	3
Special Council Meeting	8/05/2017	Chambers	No	1
Special Council Meeting	30/06/2017	Chambers	No	2
Electors' Meeting	12/12/2016	Chambers	N/A	1



**Cr Peter Long, Mayor** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr John Lally, Deputy Mayor** 9/12 Ordinary Council Meetings 2/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Bart Parsons** 10/12 Ordinary Council Meetings 2/3 Special Council Meetings 0/1 Electors' Meeting



**Cr Daniel Scott** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Garry Bailey** 10/12 Ordinary Council Meetings 1/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Evette Smeathers** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Margaret Bertling** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Grant Cucel** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Geoff Harris** 12/12 Ordinary Council Meetings 3/3 Special Council Meetings 1/1 Electors' Meeting



**Cr Robin Vandenberg** 11/12 Ordinary Council Meetings

3/3 Special Council Meetings 1/1 Electors' Meeting

**Cr Fiona White-Hartig** 10/12 Ordinary Council Meetings 2/3 Special Council Meetings 1/1 Electors' Meeting

## Statutory reporting

#### Freedom of Information

In accordance with Section 96 and 97 of the Freedom of Information Act 1992, the City is required to publish an Information Statement which details the process of applying for information under the Act, as well as information that the City provides outside the Act. During 2016/17, five FOI applications were received with all five FOI applications settled within the statutory 42-day period.

The following are some of the documents available for public inspection at the City of Karratha free of charge:

- Council agenda and minutes
- Annual budgets
- Annual financial statements
- Annual reports
- Electoral rolls

Many of the above documents are also available for download at the City of Karratha website: www.karratha.wa.gov.au

#### National competition policy

The Competition Principles Agreement (CPA) is a contractual agreement between the Federal Government and all State and Territory Governments. The CPA aims to ensure that all public enterprises / operate in a transparent manner in the best interests of the public.

The City of Karratha continues to meet its obligations to the competition policy and monitors the introduction of council policies and local laws which may be subject of anticompetitive practices. Annual reviews are undertaken.

#### **Disability Access and Inclusion**

The City of Karratha continues to promote access and inclusion for all community members. The City of Karratha's Disability Access and Inclusion Plan ensures that people with disability have equal access to all Council services, facilities and information.

Both formal and informal meetings have taken place with the Disability Services Commission, individuals and other organisations across the City. These meetings will assist with future planning and design requirements for infrastructure, improve universal access to events and progress and complete strategies and tasks outlined in the City of Karratha's Disability Access and Inclusion Plan.

#### **Equal Opportunity**

The City of Karratha is committed to equal opportunity principles and will continue to develop and implement equal opportunity strategies to ensure that all City of Karratha's structures, policies, practices and decisions are based on the assessment of individual ability and achievement.

The City of Karratha rejects inappropriate distinctions on the grounds of race (colour, ethnicity, national origin, nationality or descent), sex, pregnancy, marital status, age, sexual orientation, family responsibility, family status, political conviction, religious belief, disability or medical condition (not affecting work performance).

#### **Register of Complaints**

During the period 1 July 2016 to 30 June 2017 no breach or complaint was registered under Part 5, Division 9 of the Local Government Act 1995.

#### **Records Management**

The City of Karratha has a demonstrated commitment to State Records Act 2000 compliant record keeping practices.

The City has developed record policies, procedures and training to help ensure compliance, and accurate formally documented records.

Along with the State Records Office approved Recordkeeping Plan all new employees are required to undertake a compulsory records management induction and training.

These measures provide an introduction to the City's records system, and deliver staff a clear message regarding their obligations and accountability in relation to maintaining records in their role at the City.

Ongoing training, consultation and support is provided across the organisation quarterly to reinforce good records practices.

The City of Karratha is committed to continuous improvement and is working towards scanning historical paper records.

#### Our workforce

#### Employees as at 30 June 2017

Full time	216
Part time	37
Casual	141

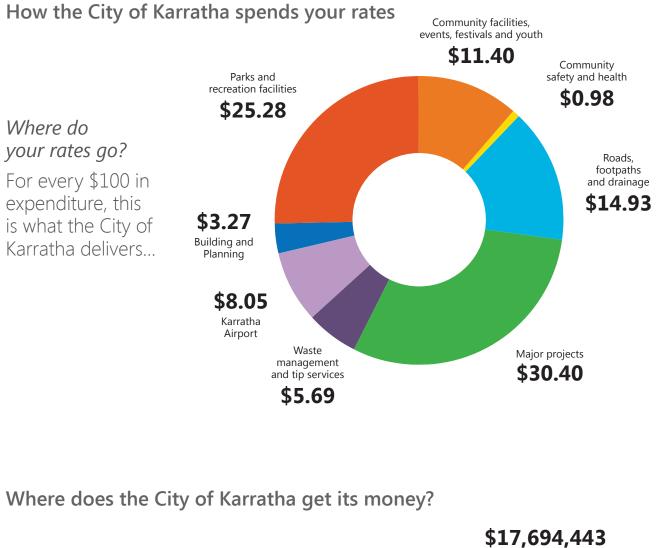
#### Trainees

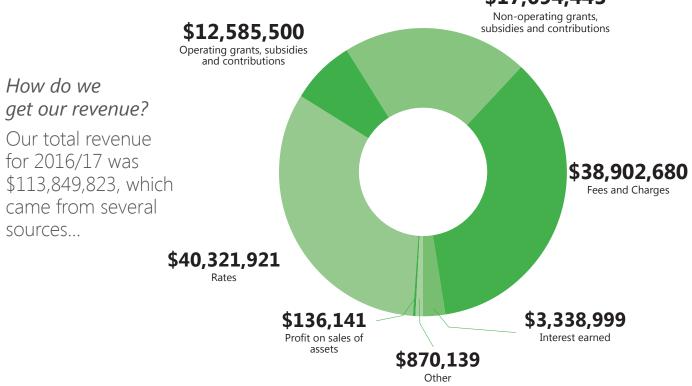
Six school based trainees and one work experience student participated in traineeships at the City of Karratha in 2016/17.

#### Employee salary more than \$100,000

Brackets	2016/17
\$100,000 - \$109,999	3
\$110,000 - \$119,999	3
\$120,000 - \$129,999	3
\$130,000 - \$139,999	1
\$140,000 - \$149,999	9
\$150,000 - \$159,999	1
\$160,000 - \$169,999	0
\$170,000 - \$179,999	0
\$180,000 - \$189,999	2
\$190,000 - \$199,999	0
\$200,000 - \$209,999	1
\$210,000 - \$219,999	0
\$220,000 - \$229,000	2
\$360,000 - \$369,999	1

## **Rates and Revenue**





## Delivering on our promises

We are committed to achieving the goals set out in our Strategic Community Plan 2016-2026 that articulate the community vision for the exciting future of the City of Karratha as an attractive, vibrant and liveable regional city.

Our goals from the Strategic Community Plan are integrated into our Corporate Business Plan and Yearly Operational Plan. Some of our key achievements from the past financial year are outlined in the following sections.



## 2016/17 Highlights



#### Dampier celebrated its 50th year

Dampier celebrated its 50th anniversary in July with a weekend full of fun, featuring a free community Twilight Tunes concert, a formal Gala Ball, and the always popular Beachside Markets.

#### **City foreshores received facelifts**

A strong foreshore works program saw the development of the Dampier Foreshore's Shark Cage Beach, Point Samson's viewing platform, Searipple and Maitland lookouts, and Karratha Back Beach works. Community planting days at Point Samson and Searipple engaged the local communities and increased the sense of ownership of the public spaces.





#### **Roebourne commemorated 150 years in August**

Roebourne turned 150 on August 17th. The City of Karratha created a commemorative Roebourne 150 coffee table book, facilitated popular and vibrant Roebourne 150 t-shirts, a 150 statue at the entry to town, and sponsored the TJAABI Concert, organised by Patrick Churnside alongside the BighART Yijala Yala Project, which kicked off a series of other commemorative events in honour of Roebourne's 150th.



#### Red Dog True Blue premiered in Karratha

Karratha secured the Australian premiere of Red Dog True Blue, three weeks before the rest of Australia. The film screened to a huge audience at The Quarter's temporary event space, and was followed up with a free screening in Roebourne the following night.



Annual Report 2015/16 City of Karratha

#### Kerbside recycling introduced

Kerbside recycling was added to household waste collection services across the City of Karratha in February 2017. The dual-service approach is delivered by City of Karratha contractor, Cleanaway. 579 tonnes of waste have been diverted from landfill through the kerbside recycling service since it started.



## Completed review of key strategic documents to guide our future

The Strategic Community Plan 2016–2026 represents our new approach to planning for the City of Karratha's future. It builds on our past strategic planning work, addresses the challenges we face as a community and Local Government and sets out what actions we will take in the next 10 years to work towards achieving the community's vision. The Strategic Community Plan is supported by the Corporate Business Plan 2016-2021 and Operational Plan 2017-18 which sets the steps and targets needed to achieve our goals.

## Construction on the Red Earth Arts Precinct significantly progressed

Set to open in 2018, the Red Earth Arts Precinct will provide innovative, contemporary arts and community facilities and reflect community needs both now and into the future. The precinct will create a civic heart at the entrance to the City Centre Main Street and contribute to the City viability and vitality.



## 2016/17 in numbers

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Facility activity and services statistics

90,247 visits to the libraries 63,999 visits to Karratha 3,912 visits to Roebourne 11,019 visits to Wickham 11,317 visits to Dampier **503,128** visits to Karratha Leisureplex 23,724 visits to Group Fitness classes 5,417 visits to Swim School 3,024 visits to Holiday programs 34,377 visits to Wickham Recreation Precinct 16,113 visits to Wickham Pool 4,744 Group Fitness participants 9,661 visits to Wickham Gym 3,859 visits to Recreation/Play Programs 5 11,139 visits to Roebourne Aquatic Centre 23,874 visits to The Youth Shed Indoor Play **4,340** visits to the camping facilities 7 11,426 youth activity participants 11,675 Moonrise Cinema attendees

Ranger Services Inspections / audits

**413** Abandoned vehicles

779 Off-road vehicles

2,022 Parking

96 Camping

256

**Cyclone and fire** 

535 Litter

157 **Activities on City of Karratha** 

properties

2,033 Animal (dog/cat trapping, sterilisation, rehoming, euthanising)



1,572 Responses

**Overall Score** 

Karratha Airport 557,142 Passengers

23,672 **Total Aircraft movements** 

**Building Services** 

**Building** permits issued

Certificates (Approval/Demolition/ Occupancy)

**Applications for** other councils

Private certificates





Processed waste (tonnes)

440t **Tyres and** rubber products

> 335t **Pre-cyclone** clean up

41t**Street litter** Collected from Karratha, Wickham, and Point Samson

7,256t Waste collected kerbside

1,162t Street sweeping spoil

1,044 **Bags street litter** Collected from Roebourne by NYFL

Recycled waste (tonnes)

3,504t **Diverted to** 7 Mile Tip Shop

579t **Kerbside Recycling** (commenced 6 February 2017)

914t Metal

64t Lead acid batteries

36.6t Paper, cardboard, plastic, cans\*

**16t** Petroleum Oil

\*From recycling stations at 7 Mile Waste Facility and Wickham Transfer Station

22t

Glass\*

# Our Community Diverse and Balanced

## Our goal is to create safe, healthy and liveable communities.

<b>OUR OUTCOMES</b> The end result we would like to achieve		<b>OUR RESPONSE</b> What we can do to achieve the identified Outcomes	
1.a	Quality Community Facilities	1.a.1	A full range of city-standard facilities and community infrastructure are provided
		1.a.2	Future facility needs are planned for and developed in line with industry best practice
		1.a.3	Collaborative long term relationships are in place to fund and operate facilities
1.b	Improved Community Safety	1.b.1	High quality environmental design is employed to prevent crime
		1.b.2	The community is educated and engaged in crime prevention and community safety
		1.b.3	Safe environments are established through effective programs and partnerships with enforcement agencies
1.c	Accessible Services	1.c.1	Best practice community engagement methods are employed to determine community needs
		1.c.2	Public services are accessible and affordable
		1.c.3	Partnerships are established with key stakeholders to deliver services
1.d	Healthy Residents	1.d.1	Residents are empowered to enhance their health and wellbeing
		1.d.2	Programs and services that improve community wellbeing are developed and promoted
1.e	Recognition of Diversity	1.e.1	Diversity in the region is highlighted and celebrated
		1.e.2	The City is recognised as a leader in engaging with and supporting culturally diverse groups
1.f	Connected Communities	1.f.1	Social interaction is fostered across the community
		1.f.2	New technologies are employed to connect communities



## 1a: Quality community facilities

- Red Earth Arts Precinct will be the official name for the \$55 million Arts and Community Precinct currently under construction in Karratha. The name was selected by Council in November following a two-stage progress involving public submissions and discussions with the Precinct Project Advisory Group. Set to open in 2018, the Red Earth Arts Precinct will provide innovative, contemporary arts and community facilities and reflect community needs both now and into the future. The precinct will create a civic heart at the entrance to the City Centre Main Street and contribute to the City viability and vitality.
- The Wickham Community Hub moved a step closer to becoming a reality with Council selecting a preferred builder for the project. A lease agreement with Rio Tinto is expected to be executed in 2017, before construction of the \$16 million facility commences. Funding secured for the project includes \$8 million from Rio Tinto and \$1.5 million from Lotterywest. Enlocus visited Wickham youth in September to workshop ideas for the youth space.
- The Dampier Community Hub officially opened to the public at the start of July with

a grand opening showcasing the new facility alongside the Dampier Beachside Markets, the Love Where You Live Community Expo, local music and heaps of family fun.

- Ramping facilities at Karratha Back Beach opened in August, featuring a raised ramp to prevent topping out at high tide, a new jetty, and the establishment of a sealed parking area for cars and trailers.
- The \$2.2 million Tambrey Pavilion officially opened its doors in November, providing the same level of amenity that is afforded at the eastern end of Karratha and in surrounding towns.
- Public toilet upgrades were completed in Bulgarra, Baynton West, and Shark Cage Beach.
- Work commenced on the Karratha Airport Front of Terminal Upgrade project, bringing the front of terminal in line with new security regulations, with the installation of bollards and a drop off lane farther away from the terminal.
- Tenders went out in May for the upgrade of the Roebourne Aquatic Centre, with works set for the winter closure period.

## 1b: Improved community safety

- A ten-week program run by the City of Karratha Youth Services Team at The Youth Shed and the Safer Communities Partnership saw young men in the region learn the basics of bike mechanics. Working in pairs, program participants refurbished an old bike before donating it to a charity of their choice. They then had the opportunity to work on a second bike for themselves.
- Renowned security advisor David Turner visited the City of Karratha to present cutting edge training, teaching how to reduce the chance of becoming a victim of crime by designing out crime.
- Dampier Highway at the Karratha Senior High School had pelican crossing lights installed in April, ensuring safe passage for pedestrians across the highway.
- Roebourne PCYC received two large light poles through the Safer Communities Partnership to replace inadequate exiting lighting. The area is now well lit, decreasing its vulnerability to vandalism and antisocial

behaviour, making it safer for community members accessing the PCYC complex, skate park, Roebourne Pool and Yaandina at night.

- The installation of additional lighting or lighting improvements continues to be a high priority in addressing community safety for the Safer Communities Partnership, which is comprised of representatives from the City of Karratha, WA Police, Housing Authority, Rio Tinto and the Woodsideoperated North West Shelf Project.
- Malster Park in Millars Well was severely vandalised in August, rendering the children's playspace unsafe for future use. The area was environmentally redesigned to prevent crime, with increased lighting for passive surveillance and the nature-based play space reopened to delighted families at the end of June.
- Rangers continued to work closely with the Pilbara District WA Police and the community to address nuisance and illegal off-road vehicle use, confiscating bikes from illegal riders across the City.



## Welcome to a new way of getting around the City of Karratha

There's lots of exciting new changes happening to public transport around town.

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## **1c: Accessible services**

- From January 2017, bus services in the City started operating under the new name TransKarratha, provided by the Public Transport Authority. The change saw a new bus fleet and the introduction of a SmartRider card to the City of Karratha.
- Council was successful in securing more than \$1.3 million in external grants to help fund a number of important community projects across the City of Karratha. Successful grants, which were announced by the State Government, included \$300,000 for the Nickol West Park expansion, \$280,000 for the Karratha Bowling Club synthetic green and

retractable shade project and \$200,000 for a shared path along Millstream Road from Searipple Road to Lockyer Street. An additional \$55,000 was secured to prepare a Local Biodiversity Strategy and \$550,000 for the proposed Dampier Artificial Reef.

 Karratha Airport passengers moved a step closer to having a direct link to one of the world's most connected travel hubs following a commitment by Council in June to advance contract negotiations with a trial of flights to Singapore.



## **1d: Healthy residents**

- Local sporting greats gathered at the Karratha Leisureplex in November to celebrate the achievements of local clubs and coaches at the fifth annual FUTURECLUBS Community Sports Awards. Presented by the City of Karratha, Rio Tinto and the Department of Sport and Recreation, the awards recognise those members of the sporting community, nominated by their peers, who have made a remarkable contribution to their code. One of the pioneers of Australian women's basketball, Michele Timms attended as the guest of honour.
- A total of 29 community groups and sports clubs attended a presentation evening in November to celebrate their success in the August and October quarterly grant scheme funding rounds. More than \$63,000 was awarded from the Community and Cultural Grant Scheme and Sports Funding Grant Scheme, both supported by the City of Karratha and the Woodside-operated North West Shelf Project. The quarterly grants provide support to a wide range of community groups and clubs each year.
- The annual FUTURECLUBS Junior Community Sports Expos held at the Karratha Leisureplex and Wickham Recreation Precinct offered youth aged 6 to 15 years an opportunity to experience a number of different sports through drills and games delivered by local club representatives. The expo continues to be a fantastic part of the FUTURECLUBS club

development program, encouraging participation in sport throughout the next generation.

- The City of Karratha, in partnership with the Department of Health, reminded travellers and residents of northern WA to take precautions to avoid mosquito bites. The warning followed continued evidence of Murray Valley Encephalitis (MVE) and Kunjin virus activity in sentinel chicken flocks across the Kimberley and Pilbara regions in April and May.
- The Safer Communities Partnership continued the successful bike lock and security devices subsidy program through local businesses Northwest Honda and Karratha Motorcycles.
- Bayview Road saw new shared paths laid from Tillbrook Place to Nickol Road, completing a formalised pedestrian link from Nickol all the way to the Karratha City Centre.
- Kids were treated to a magical park adventure in March, where they were able to run and explore our open spaces while catching dinosaurs and fairies on their digital devices through an app.

## 1e: Recognition of diversity

- Collaborative and productive relationships were at the forefront of an engagement strategy adopted by the City of Karratha. The Aboriginal and Torres Strait Islander Engagement Strategy sets out a roadmap for the City to embed indigenous engagement into organisational practices.
- A huge line up of 16 NAIDOC Celebration events supported the 2016 NAIDOC theme 'Songlines: the living narrative of our nation' including a hugely popular free community concert in Roebourne featuring Troy Cassar-Daly, Dan Sultan and Thelma Plum in July. The concert also featured the local Boonderu Music Academy and a fantastic cultural dance performance coordinated by Patrick Churnside.
- July saw Karratha Library host the official book launch of local author May Byrne's Banjima Milyuranba Banjima, complete with a well attended book signing and public talk.
- Celebrating the diversity of our community, the City of Karratha Youth Services arranged a jampacked week of National Youth Week activities, ranging from an afternoon colour run to dive in movies to cooking workshops and more.
- Seniors were again offered a range of wellness workshops, morning teas, as well as regular programming at Karratha Library.

- Our Local History Office worked in partnership with the WA Museum, Museums Australia WA and the Western Australian Royal Historical Society, with support from Lotterywest, to produce a World War One exhibition featuring the stories and images of people from Roebourne and surrounds who enlisted in the first World War.
- National Reconciliation Week events were held across the city, with events in Roebourne, Dampier Wickham and Karratha, with a Recognition Banner worked on at each site, and unveiled at the end of the week.
- Community members were invited to the bi-annual Disability Access and Inclusion Stakeholder Meeting at the end of June. The public forum allowed interested members to express concerns about disability access and inclusion in the city as well as ways to help initiate positive change in our Community.
- The Ngurin Bush Tucker Trail, a 2km self-guided walk around the Ieramargadu Pool on the Harding River in Roebourne, was created in close liason with the Ngarluma people. In June the popular trail was awarded the prestigious WA Heritage Award for "Heritage Tourism Product".





## **1f: Connected communities**

- Community heroes throughout the City of Karratha were celebrated for their hard work and community contribution at the annual Australia Day Awards in January. More than 45 individuals and community groups were nominated across the six prestigious award categories with winners announced at a special celebration breakfast hosted by the City of Karratha, supported by Rio Tinto, Horizon Power, Woodside Energy Limited and the Woodside-operated North West Shelf Project. Joanne Waterstrom-Muller was named the 2017 Citizen of the Year for her long history of contributing to the community including voluntary work with SES, Pilbara Wildlife Carers and the Baynton West Canteen.
- Dampier celebrated its 50th anniversary with a weekend full of fun, with free community Twilight Tunes, a Gala Ball, and Beachside Markets.

- Roebourne turned 150 years on 17 August 2016. The City of Karratha created a commemorative Roebourne 150 coffee table book, facilitated popular and vibrant Roebourne 150 t-shirts, and sponsored the TJAABI Concert, organised by Patrick Churnside alongside the BighART Yijala Yala Project, which kicked off a series of other commemorative events in honour of Roebourne's 150th.
- As part of the Roebourne 150 Celebrations, more than 100 people participated in the Cemetery Memorial Day, where visitors toured the cemetery, tidied memorials and shared memories of loved ones.
- Australia's most unique regional art prize, the Cossack Art Awards ran a popular three-week exhibition through July and August, featuring 300 entries from some great artistic talent across the country, supported by a stellar public



program of events including Twilight Tunes featuring Johnny Rollins from The Voice.

- Karratha Airport participated in Airport Safety week, engaging with young people through a colouring in competition.
- Wickham's Primary School P&C Car Boot Sale was supported with the City's Twilight Tunes series, presented as part of the Arts and Culture program in partnership with Rio Tinto and Pilbara Ports Authority.
- Christmas in the Pilbara again featured fantastic community events across all of the towns in the City, from concerts to light shows, to visits from Santa and his reindeer.
- Regular Love Where You Live community expos continue to help to engage new and existing residents with the services, clubs, and organisations available in our City.

- Lead singer from The Panics, Jae Laffer, hosted a free workshop for VAST, focused on writing, recording, releasing and performing music as well as photography, film making, poetry and writing.
- Brick by Brick National Capital Exhibition launched at Karratha Library in April, running through to the end of June.
- Through the City of Karratha's Quarterly Grants Scheme, and with support from key stakeholders, the Dampier Community Association was able to commission a brilliant public art mural on the side of the newly opened Dampier Community Hub.
- A range of Arts and Culture events were held in every town across the City of Karratha.

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# **S Our Economy**Well Managed and Diverse

# Our goal is to attract diverse and sustainable business and employment opportunities for our community.

<b>OUR OUTCOMES</b> The end result we would like to achieve			OUR RESPONSE What we can do to achieve the identified Outcomes	
2.a	Diverse Industry	2.a.1	Key industry and business groups are partners in advocacy	
		2.a.2	Business opportunities are highlighted and promoted	
		2.a.3	Local procurement is prioritised internally and promoted externally	
2.b	Reduce business costs	2.b.1	Red tape is minimised in line with leading business-friendly local governments	
2.c	Good infrastructure to support business investment	2.c.1	Serviced land is prepared and available for a variety of new enterprise purposes	
		2.c.2	Public private partnerships are in place for the development of key infrastructure	
2.d	Role clarity	2.d.1	Local business leadership is identified, supported and enhanced	
		2.d.2	A strong reputation as a business destination is established	





## 2a: Diverse industry

- In March, City of Karratha Council welcomed a major milestone for the Balla Balla infrastructure project with the signing of a memorandum of understanding between BBI Group (BBIG) and China State Construction Engineering Company (CSCEC). The MOU for the construction of the project was signed between BBIG and CSEC at a ceremony in Canberra attended by Prime Minister Malcolm Turnbull and the Chinese Premier Li Keqiang. The \$6 billion project is expected to require an approximately 3300-strong workforce during construction and will generate 900 permanent jobs once operations commence. The position of the mine raises the potential for a large residential and drive in drive out workforce to be based within the City to service the mine, port and rail operations.
- A range of events and initiatives were implemented to activate the Karratha City Centre, boosting business to local restaurants and cafes, including the Karratha City Markets, Mother's Day Classic, and the Rides and Slides carnival.
- The four Pilbara Councils joined forces in October, presenting the Pilbara community with a survey around retail preferences and online shopping habits with the aim to use the results to attract retail and franchise opportunities to the area.

Partnering with RDA Pilbara, the City surveyed the community in October to identify and target gaps in the local market, with the goal to meet the needs of consumers, create jobs, and improve the local business environment.

- In January, the City of Karratha opened the door for local business owners and/or managers to self-nominate for membership in the Small Business Advisory Group. The group aims to provide strategic advice to Council on how the small business community can grow and prosper and how the business environment in the City could be improved. The group acts as the link between Council and the small business community, acting in an advisory capacity.
- Norwegian-based company Sahara Forest Project signed a cooperation agreement to start a feasibility study to explore opportunities for producing food, freshwater and clean energy in Karratha, greening arid areas at the same time. The cooperation agreement was signed by Minister of Regional Development Hon. Terry Redman, City of Karratha Mayor Peter Long, Sahara Forest Project Vice President Kjetil Stake, and Yara Chief Technology Officer Pierre Herben at the New Pilbara Conference in Perth on 29 November 2016.



## **2b: Reduce business costs**

- A new Take Your Business Online Grant was introduced in May, offering local businesses financial assistance of up to \$5,000 per business on a matched dollar for dollar basis to increase online presence.
- Business support organisations were encouraged to apply for the City's new Business Development Support Grant in June, with financial assistance up

to \$30,000 per project on offer, on a matched dollar for dollar basis, to improve service provision to new, emerging and existing businesses in the City.

• Council resolved to support and contribute to the Pilbara Rock Oyster Research and Development Project funding request of \$50,000 in June 2017, as well as support the Sahara Forest Project.

## **2c: Good infrastructure to support business investment**

- A business case was developed to assess the potential for City involvement in making the Gap Ridge Homemaker Centre a reality. The project could see the City partnering with Landcorp to develop a lot at the Homemaker Centre as an investment that would see commercial rental returns from tenants. The feasibility of the City investing in the Centre is being assessed.
- To address parking issues with local businesses, parking times at certain areas in the CBD were changed to encourage the quick turnover of vehicles, allowing more opportunities for local businesses to have available parking spaces for customers.
- Upgrade work on Coolawanyah Road in the Karratha Industrial Estate kicked off in May, with the majority of works undertaken at night

to minimise impacts on local businesses.

- The City of Karratha was successful in its bid for The Quarter HQ with the investment set to become an additional sustainable income stream for Council. The marquee retail and commercial precinct has the potential of generating substantially greater financial returns compared to the City's primary investment regime of bank term deposits which currently average 2.6 per cent.
- A contribution of \$210,000 was made towards the Karratha-Tom Price Road planning for the region.
- RV Friendly infrastructure and status was achieved.
- Cossack tourism land use planning and Roebourne Heritage Tourism exploration continued.

## 2d: Role clarity

- More than \$60,000 in grant funding was awarded to the Karratha and Districts Chamber of Commerce and Industry to deliver a series of projects aimed at enhancing local businesses. Successful events including the Business Excellence Awards and Business Boot Camp as well as the Small Business Breakfast Briefings, which are run in partnership with the City of Karratha, were funded.
- In November, the City participated in the Pilbara Regional Chambers of Commerce's Pilbara Economic Development Conference The New Pilbara. Community and business stakeholders discussed diversification of the Pilbara's economic base and highlighted emerging industries. The event was attended by more than 250 delegates including senior government leaders, heads of government agencies, mining executives, and industry leaders and key decision makers from the tourism, resources, logistics, technology and environmental industries.
- December saw the signing of the Small

Business Friendly Local Government Charter as part of the City's commitment to supporting local business. The initiative was set up by the Small Business Development Corporation WA, formally recognising local governments that are working to better engage with their small business community.

- Long term supply contracts continue to be consistently reviewed to consider options that give locals greater opportunities to provide work for the City.
- Council continues to offer the maximum allowable advantage to local businesses of up to 10%.
- Large works packages are being broken down into split contracts, giving local businesses more of an opportunity to quote and compete for contracts.
- Local suppliers are able to pre-register their available services with Council, so that when work is available in their field, they automatically become aware of it through an email alert.





## **Our Natural and Built Environment** Thriving and Sustainable

# Our Goal is to protect our natural and built environment

<b>OUR OUTCOMES</b> The end result we would like to achieve			<b>OUR RESPONSE</b> What we can do to achieve the identified Outcomes			
		<b>3.a.1</b> Biodiversity values are recognised and protected				
3.a	Appropriately managed natural assets	3.a.2	Natural assets are well-managed and promoted			
		3.a.3	An inclusive approach to management of natural assets is employed, including with traditional owners			
	Greater energy efficiency	3.b.1	Energy efficiency of Council assets is continuously improving			
3.b		3.b.2	Sustainable energy sources and providers are actively sought and partnered			
		3.b.3	The City is a leader in promoting energy efficiency to the community			
3.c	Improved recycling and waste management	3.c.1	Investigate and implement new waste management technologies to improve resource recovery and recycling outcomes			
5.0		3.c.2	Enhance community use of waste and recycling facilities through promotional activities.			
3.d	Sustainable use and	3.d.1	Efficiency of electrical usage is continually improving			
5.0	management of resources	3.d.2	Efficiency of water usage is continually improving			
2.	Attendeting built on incoment	3.e.1	Good citizenship and pride in the City is fostered and encouraged			
3.e	Attractive built environment	3.e.2	Property owners are partners in creating an attractive built environment			



## 3a: Appropriately managed natural assets

- Arranged by the City of Karratha, and carried out by local Volunteer Fire & Rescue Brigades, controlled burns took place in strategic areas to reduce the risk of bushfire in the City.
- A dedicated Bush Fire Brigade was proposed and established, run by the City of Karratha, with a focus on responding to fires outside of the Karratha town site. The new brigade, which is separate to the Volunteer Fire and Rescue Service, enhances fire control capacity for the pastoral areas in the South of the City.
- A beach on the northern end of East Lewis Island was identified as a potential camping ground on the Dampier Archipelago in December. The Department of Parks and Wildlife sought Council's opinion on which was the preferred location for an island camping development. The City undertook a desktop assessment of potential locations and, based on the information available, selected East Lewis. In-principle support from the Department of Parks and Wildlife for the project is being sought prior to undertaking consultation with the traditional owners and the community. The camping ground could be a standard Council-managed facility or a high end "glamping" ground under the proposal.
- A proposal to gain World Heritage status for the Burrup Peninsula and Dampier Archipelago continued to gain traction with the City of Karratha indicating support for the plan at the start of the year. Council stressed the need to sustainably balance the current nationally significant industrial activities as well as recreational uses with the World Heritage requirements.
- Community consultations helped to guide the development of a Coastal Management Strategy, to ensure coastal issues were addressed in a way that fits in with community values and priorities.
- A strong foreshore works program saw the development of the Dampier Foreshore's Shark Cage Beach, Point Samson's viewing platform, Searipple and Maitland lookouts, and Karratha Back Beach works. Community planting days at Point Samson and Searipple engaged the local communities and increased the sense of ownership of the public spaces.
- Planning for Stage Two of the Dampier Foreshore work commenced in March.
- Planning and preliminary design commenced for a low speed road to access Conzinc Bay as part of the Murujuga Living Knowledge Centre.



## 3b: Greater energy efficiency

- City of Karratha Councillors endorsed the development of an Energy Efficiency Action Plan to drive down greenhouse gas emissions and electricity costs. The Plan provides a framework for the City to monitor and benchmark energy use and guide efficiency measures that are environmentally sustainable, reliable and affordable.
- Construction of the Airport Solar Farm was completed. The project supplies solar generated

electricity to Karratha Airport at a rate of 5.4 MWH per day, roughly 1/3 of the total electricity used to operate the Terminal. This Airport Solar Project is the first of its kind for an Australian Airport.

Three energy audits on Karratha Airport, Wickham Recreation Precinct, and the City of Karratha Administration Building were completed, with recommendations expected to be implemented in the 2017/18 financial year.

## 3c: Improved recycling and waste management

• Kerbside recycling was added to household waste collection services across the City of Karratha in February 2017. The new dual-service approach is delivered by City of Karratha contractor, Cleanaway. Since the kerbside recycling service

commenced in February, 579 tonnes of recycling has been collected and diverted from landfill.

• 3,504 tonnes of pre-loved goods were diverted from landfill to the Tip Shop to find a second home.

## 3d: Sustainable use and management of resources

- A holistic strategy to manage water resources has been adopted by the City of Karratha. The Karratha Water Management Strategy deals with all aspects of water management from water usage through to flooding and drainage issues.
- National Water Week kicked off with the completion of the Karratha water recycling scheme. The \$11 million project saw nearly 10km of pipeline laid to connect some of the City's most utilised and loved outdoor areas with a sustainable supply

of A1 class recycled water. This means that Council can water more parks, ovals, and other open green spaces in a sustainable manner.

• In May, Water Corporation officially endorsed the City of Karratha as a 'Waterwise Council' in recognition of the City's water efficiency programs, including the effluent reuse scheme, and use of grey water for irrigation and toilet facilities at Karratha Airport.

### **3e: Attractive built environment**

- A revitalized beachfront with new public facilities and movie screen was unveiled in September 2016 following the completion of the first stage of Dampier foreshore enhancement works.
- An additional lookout structure and car parking area was constructed at Maitland Road in Karratha to further enhance pedestrian access and amenity along the coastal dune area. The second stage of works to be implemented under the Karratha Foreshore Management Plan followed the successful construction of a similar style structure at Searipple Road.
- It was announced that the development of a proposed new Marina at Dampier that will house nearly 100 berths would be led by the City of Karratha in conjunction with the Hampton Harbour Boat and Sailing Club. The project, which is slated to cost approximately \$15 million, will rely on external funding from State and Federal Governments as well as HHBSC to become a reality. The project would create a fantastic waterfront precinct for recreational boat users at Dampier as well as provide moorings for cyclones.
- Three prominent sites in Karratha's City Centre were earmarked for sprucing up in 2017 with

greater attention to local plant species as part of landscaping plans endorsed by Council. The projects include the main entry to the City Centre – the intersection of DeWitt and Dampier roads, Red Earth Arts Precinct and a yet-to-be-named park at the corner of Sharpe Avenue and Welcome Road.

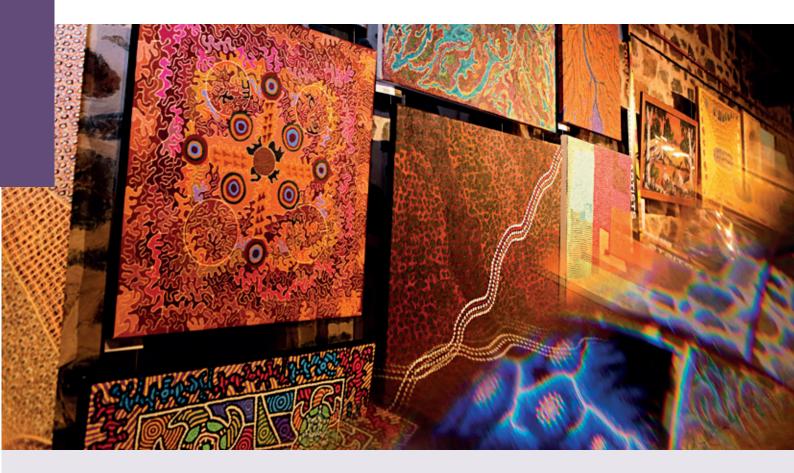
- Contractors concreted the roundabout at Euro Boulevard and Dampier Highway to address reticulation and road shoving/pothole issues.
- Work on the new Karratha Tank Hill Lookout commenced in April.
- Balyarra Park officially opened in April.
- Dampier Community Hub was awarded the prestigious Master Builders award for 'Best Commercial Alterations, Additions and Restorations'. The hub was also nominated for an Australian Institute of Architect's Award.
- Wickham's main streets were identified for a beautification project through the use of landscaping, thanks to the City of Karratha and Rio Tinto.
- Captain Cleanup visited the City, thanks to the Safer Communities Partnership, educating young people on the impacts of litter, illegal dumping and graffiti on the environment.

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## Our Leadership Responsive and Accountable

## Our goal is to provide accessible, transparent and responsive leadership

<b>OUR OUTCOMES</b> The end result we would like to achieve			<b>OUR RESPONSE</b> What we can do to achieve the identified Outcomes			
	Raised profile of the City	4.a.1	A strong position and identity in national and statewide media is achieved			
4.a		4.a.2	Established as the leading local government area in the region			
	Continuous improvement and innovation	4.b.1	An environment that supports continuous improvement and innovation is well established			
4.b		4.b.2	Technology is employed to enhance service delivery			
		4.b.3	A highly qualified staff of leading local government practitioners is maintained			
	Financial Sustainability	4.c.1	Recognised as a leader in local government financial management			
4.c		4.c.2	Long term planning is employed to ensure financial sustainability			
		4.c.3	A suite of sustainable revenue sources funding Council activities			
	Strong partnerships and indigenous relations	4.d.1	Robust partnerships are in place with key indigenous groups			
4.d		4.d.2	Industry and government are effectively engaged to collaborate on shared value projects			
		4.e.1	Services to our community area are socially responsible and financially sustainable			
4.e	Services that meet community needs	4.e.2	Service levels are determined by evidence based analysis of community needs			
	·	4.e.3	Reviews of service levels and standards are regularly undertaken			



## 4a: Raised profile of the City

- Negotiations were held with the Karratha Visitors Centre in September to determine the scope of visitor services to be delivered in the City of Karratha over the next two years with Council eager to ensure that visitors to the district can obtain tourist information easily at various locations.
- Council's Major Events Sponsorship Scheme (amended to Major Event Sponsorship and Attraction Program in January 2017) continued to create a vibrant events calendar throughout the financial year. The well attended Nickol Bay Speedway Sprintcar Stampede received \$20,000, as did the Billfish Shootout run by the Nickol Bay Sportfishing club. Both events have been supported for ongoing funding in future years. Councillors focused on locally run, not for profit events.
- Nominations opened in March for local legends to carry the Queen's Baton in the Karratha leg of the Queen's Baton Relay in February 2018.

- A previous Cossack Art Awards winner was selected to return to the historic town to deliver a series of works and workshops as part of the 2017 Artist in Residence Program. The Program, which is supported by the Awards' Principal Partner Rio Tinto, saw celebrated portrait artist Mark Tweedie relocate to Cossack for a period of six weeks to undertake the residency.
- WA Weekender visited the City of Karratha in April, showcasing the Dampier Archipelago and other tourism options in the area.
- Council continued to progress the development of a City wide place branding strategy to promote the City and showcase our beautiful region as a place to visit, live and invest.



## 4b: Continuous improvement and innovation

- Plans to improve the long term development potential, liveability, connectivity and amenity in Karratha's most established suburbs continued to move forward with Council adopting the Karratha Revitalisation Strategy at the October Council Meeting. The strategy is a guide for the future development and improvement of Millars Well, Pegs Creek and Bulgarra, providing a long term plan for the three neighbourhoods.
- Karratha Airport won big at the Australian Airport Association Industry Awards held in Canberra in November, awarded the Innovation and Excellence Award for infrastructure development. The national accolade was presented to the City of Karratha for the recently completed \$35 million Karratha Airport Terminal Redevelopment Project and recognises excellence in the delivery of significant infrastructure projects at an airport.
- Free public wifi was introduced at the Dampier Public library, launching at the Dampier Community Hub grand opening in July.
- In September, the City of Karratha Libraries were presented with an eSmart plaque recognising the libraries as the first in regional WA to join the eSmart Libraries initiative.
- The City's Library Management System underwent

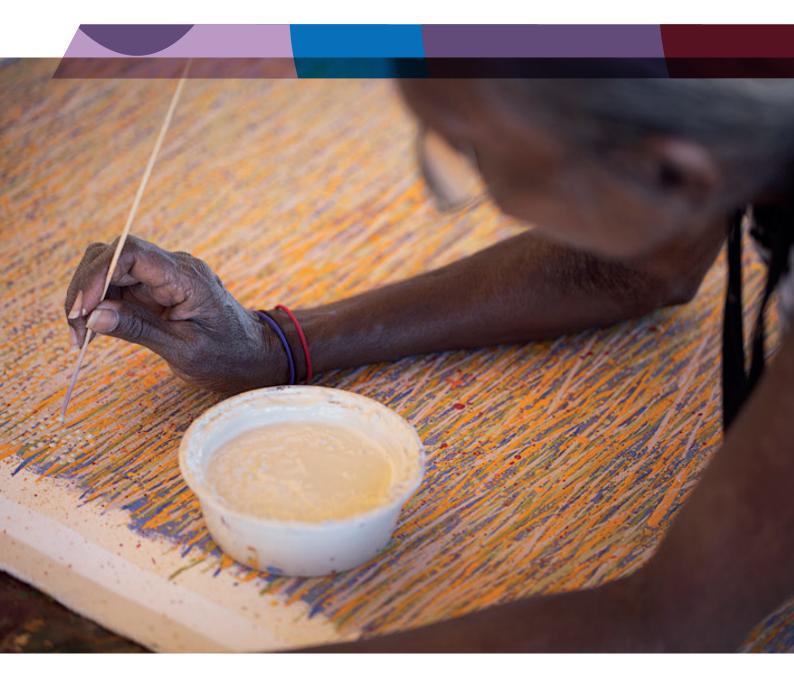
an exciting major upgrade, including a high functioning search tool and the ability to download eResources straight from the online catalogue. The Local History Office started a regular Monday Memories segment on the City of Karratha Facebook page to showcase the local history collection.

- Wickham Recreation Precinct organised its first ever Mother's Day Classic fun run, as well as its first Triathlon, and both were well received by the community. The precinct also began offering direct debit options, as well as online bookings for group fitness classes.
- Karratha Airport conducted a Flying Kite exercise in June, in conjunction with airport agencies, and emergency services personnel to ensure correct procedures are in place in case of emergency.
- Staff professional development continued including attendance at key industry-related conferences, further education support and job training.
- Every permanent employee continues to have an annual performance review with their manager.
- Four employees participated in the Emerging Leaders program, attending three in-house training sessions, and a four-day residential program in Perth.

## 4c: Financial sustainability

- Supporting local businesses, community safety initiatives and progression of vital infrastructure projects were the focal points of the 2016/17 City of Karratha budget. Sound financial management ensured funds allocated to the financial year would make way for new initiatives, provide for the continuation of maintenance programs and services and ensure current projects remain on track for completion. Results from the annual community survey indicated the local economy, tourism opportunities and community safety initiatives as major concerns within the community and expenditure in these areas were reflected throughout the financial year.
- The first quarterly budget review of the 2016/17 financial year resulted in more than \$800,000 of new projects being funded as well as a surplus of \$300,000 being carried forward. A contribution to planning works for the Dampier Marina, the next stage of the Searipple foreshore works and an upgrade to the Moonrise Cinema screen were some of the projects that were brought forward thanks to the savings achieved. An Economic Development Reserve was also established by Council to put aside funds for projects that enhance the local economy of the City.
- A proposal to utilise City of Karratha funds on feasibility studies and potentially investing Council funds into the planned Homemaker Centre at Gap Ridge became the subject of community consultation. The City currently invests in a range of financial products and owns strategic land assets. The potential Homemaker Centre investment would be a diversification of the City's investment portfolio. The Homemaker Centre has received interest from tenants however is unlikely to become a reality in the short term without Council investment.
- The City of Karratha was successful in its bid for The Quarter HQ with the investment set to become an additional sustainable income stream for Council. The marquee retail and commercial precinct has the potential of generating substantially greater financial returns compared to the City's primary investment regime of bank term deposits which currently average 2.6 per cent.
- A portion of revenue generated by The Quarter HQ will be directed to a Rate Management Fund and used as income to offset rates the following year.





## 4d: Strong partnerships and indigenous relations

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- Collaborative and productive relationships are at the forefront of an engagement strategy adopted by the City of Karratha. The Aboriginal and Torres Strait Islander Engagement Strategy sets out a roadmap for the City to embed indigenous engagement into organisational practices.
- Nearly \$400,000 in grants funding was awarded

to community associations and groups.

Rio Tinto's total investment throughout the five-year Community and Infrastructure Services Partnership was \$48.6 million, with plans in place to further renew the partnership for five more years.



### 4e: Services that meet community needs

- A plan to bring a supported distance university centre to Karratha progressed to the next stage of planning following a successful feasibility study. The Pilbara Universities Centre, modelled on the successful Geraldton Universities Centre would see a partnership with a university to deliver a mixed mode of course delivery.
- Council is progressing negotiations with commercial carriers for the delivery of an international flight service, direct to Singapore, as well as improving intraregional connectivity and domestic services.
- The City of Karratha significantly increased its maintenance of public open spaces to address overgrowth and mosquito numbers following record rainfall in February. Slashing commenced along roads, footpaths and drainage corridors across all towns as well as increased mowing at parks and ovals to get on top of the heavy growth. The works were supplemented by additional street and footpath sweeping to remove debris material.
- Data from the 2017 Annual Community Survey was collated and used by Council to inform future activities and resources. The survey gathered feedback from the community on the City's performance in 2016, which received an overall performance rating of 70/100, and what Council's priorities should be in the future. Survey results are used to inform community priorities in the annual budget and planning process.

- The annual pre-cyclone season residential clean-up service was offered to residents in the City of Karratha in October and November.
- To gauge the community's opinions on the future plan for the City of Karratha over the next 15 years, the draft local planning strategy was open for public submission and strongly promoted via new media throughout October and November.
- Customer Services began a six month trial in January, extending reception and phone hours to better service community members. The trial has since been made permanent following its success.
- City of Karratha Libraries significantly expanded their program offerings, with regular school holiday programs, adult tech help sessions, CoderDojo training, seniors movie days, craft workshops, community talks and lectures, English as a second language groups, and more.
- The Strategic Community Plan 2016–2026 represents our new approach to planning for the City of Karratha's future. It builds on our past strategic planning work, addresses the challenges we face as a community and Local Government and sets out what actions we will take in the next 10 years to work towards achieving the community's vision. The Strategic Community Plan is supported by the Corporate Business Plan 2016-2021 and Operational Plan 2017-18 which sets the steps and targets needed to achieve our goals.

#### CITY OF KARRATHA

#### FINANCIAL REPORT

FOR THE YEAR ENDED 30TH JUNE 2017

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Principal place of business: Lot 1083 Welcome Road Karratha, WA 6714 40

#### CITY OF KARRATHA FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2017

#### LOCAL GOVERNMENT ACT 1995 LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

#### STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City of Karratha being the annual financial report and supporting notes and other information for the financial year ended 30 June 2017 are in my opinion properly drawn up to present fairly the financial position of the City of Karratha at 30<sup>th</sup> June 2017 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the *Local Government Act 1995* and the regulations under that Act.

Signed as authorisation of issue on the 28th day of September 2017.

Chris Adams Chief Executive Officer

#### CITY OF KARRATHA STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 \$	2017 Budget	2016 \$
Revenue			\$	
Rates	23	40,321,922	41,910,719	38,154,605
Operating grants, subsidies and contributions	30	12,585,500	10,274,397	8,650,227
Fees and charges	29	38,742,227	42,618,883	41,345,510
Interest earnings	2(a)	3,388,999	3,327,528	3,058,125
Other revenue	2(a)	870,139	372,510	1,073,305
	_()	95,908,787	98,504,037	92,281,772
Expenses				
Employee costs		(32,129,380)	(32,878,935)	(33,240,954)
Materials and contracts		(25,426,554)	(23,247,425)	(24,688,953)
Utility charges		(4,422,635)	(4,724,195)	(4,241,949)
Depreciation on non-current assets	2(a)	(19,822,284)	(21,762,467)	(19,673,466)
Interest expenses	2(a)	(11,096)	(11,222)	(1,084)
Insurance expenses		(1,542,885)	(1,545,116)	(1,413,578)
Other expenditure		(3,702,515)	(3,789,903)	(3,174,747)
		(87,057,349)	(87,959,263)	(86,434,731)
		8,851,438	10,544,774	5,847,041
Non-operating grants, subsidies and contributions	30	17,694,443	22,736,006	24,125,427
Profit on asset disposals	21	136,141	4,640	62,923
(Loss) on asset disposals	21	(301,590)	(193,347)	(611,991)
(Loss) on revaluation of plant	6(b)	0	0	(969,476)
Net result		26,380,432	33,092,073	28,453,924
Other comprehensive income				
Items that will not be reclassified subsequently to profit (	or loss			
Changes on revaluation of non-current assets	13	1,359,928	0	(20,668,593)
Total other comprehensive income		1,359,928	0	(20,668,593)
Total comprehensive income		27,740,360	33,092,073	7,785,331

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#### CITY OF KARRATHA STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 \$	2017 Budget \$	2016 \$
Revenue	2(a)		÷	
Governance	_()	244,076	214,010	216,534
General purpose funding		47,856,172	48,164,121	42,790,251
Law, order, public safety		846,694	823,668	344,430
Health		244,434	171,100	205,357
Education and welfare		78,900	58,920	117,530
Housing		371,394	400,434	421,443
Community amenities		11,210,145	10,328,128	10,014,517
Recreation and culture		11,790,086	11,257,932	11,287,436
Transport		22,299,088	26,562,094	25,920,098
Economic services		446,502	381,230	354,736
Other property and services		521,296	142,400	609,440
		95,908,787	98,504,037	92,281,772
Expenses	2(a)			
Governance		(3,227,145)	(4,039,340)	(3,218,283)
General purpose funding		(4,192,826)	(4,244,200)	(3,631,493)
Law, order, public safety		(1,659,782)	(1,825,345)	(1,857,052)
Health		(1,382,184)	(1,279,492)	(1,300,895)
Education and welfare		(126,294)	(168,573)	(154,673)
Housing		(896,329)	(489,163)	(922,611)
Community amenities		(11,937,029)	(13,744,962)	(12,127,580)
Recreation and culture		(28,998,785)	(29,433,025)	(30,626,498)
Transport		(30,426,805)	(29,899,174)	(28,740,469)
Economic services		(2,105,679)	(2,657,292)	(2,228,762)
Other property and services		(2,093,395)	(167,475)	(1,625,331)
		(87,046,253)	(87,948,041)	(86,433,647)
Finance costs	2(a)			
General purpose funding		(11,096)	(11,222)	(1,084)
		(11,096)	(11,222)	(1,084)
		8,851,438	10,544,774	5,847,041
Non-operating grants, subsidies and				
contributions	30	17,694,443	22,736,006	24,125,427
Profit on disposal of assets	21	136,141	4,640	62,923
(Loss) on disposal of assets	21	(301,590)	(193,347)	(611,991)
(Loss) on revaluation of plant	6(b)	0	0	(969,476)
Net result		26,380,432	33,092,073	28,453,924
Other comprehensive income	it or loop			
Items that will not be reclassified subsequently to profi		1 250 000	0	
Changes on revaluation of non-current assets	13	1,359,928	0	(20,668,593)
Total other comprehensive income		1,359,928	0	(20,668,593)
Total comprehensive income		27,740,360	33,092,073	7,785,331

#### CITY OF KARRATHA STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2017

	NOTE	2017 \$	2016 \$
CURRENT ASSETS			
Cash and cash equivalents	3	85,883,515	96,575,259
Trade and other receivables	4	16,362,715	15,792,369
Inventories	5	331,953	345,277
TOTAL CURRENT ASSETS		102,578,183	112,712,905
NON-CURRENT ASSETS			
Other receivables	4	1,418,286	3,998,585
Inventories	5	524,439	524,439
Property, plant and equipment	6(a)	221,149,235	192,178,474
Investment Property	6(d)	20,004,800	0
Infrastructure	7	527,954,653	535,438,397
TOTAL NON-CURRENT ASSETS		771,051,413	732,139,895
TOTAL ASSETS		873,629,596	844,852,800
CURRENT LIABILITIES			
Trade and other payables	8	10,943,412	9,641,193
Current portion of long term borrowings	9	64,664	63,103
Provisions	10	3,512,846	3,620,158
TOTAL CURRENT LIABILITIES		14,520,922	13,324,454
NON-CURRENT LIABILITIES			
Long term borrowings	9	347,849	412,513
Provisions	10	748,722	844,090
TOTAL NON-CURRENT LIABILITIES		1,096,571	1,256,603
TOTAL LIABILITIES		15,617,493	14,581,057
NET ASSETS		858,012,103	830,271,743
EQUITY			
Retained surplus		399,026,989	365,330,649
Reserves - cash backed	12	85,720,687	92,784,461
Revaluation surplus	13	373,264,427	372,156,633
TOTAL EQUITY		858,012,103	830,271,743

#### CITY OF KARRATHA STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	RETAINED SURPLUS \$	RESERVES CASH BACKED \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2015		345,571,881	84,089,305	0	429,661,186
Comprehensive income Net result		28,453,924	0	0	28,453,924
Changes on revaluation of assets	13	0	0	372,156,633	372,156,633
Total comprehensive income		28,453,924	0	372,156,633	400,610,557
Transfers from/(to) reserves		(8,695,156)	8,695,156	0	0
Balance as at 30 June 2016		365,330,649	92,784,461	372,156,633	830,271,743
Comprehensive income Net result Changes on revaluation of assets	13	26,380,432 0	0	0 1,359,928	26,380,432 1,359,928
Total comprehensive income		26,380,432	0	1,359,928	27,740,360
Transfers from/(to) reserves		7,315,908	(7,063,774)	(252,134)	0
Balance as at 30 June 2017		399,026,989	85,720,687	373,264,427	858,012,103

This statement is to be read in conjunction with the accompanying notes.

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#### CITY OF KARRATHA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017	2017 Dudget	2016
CASH FLOWS FROM OPERATING ACTIVITIES		Actual \$	Budget \$	Actual \$
Receipts		20 710 071	41 975 011	27 945 122
Rates Operating grants, subsidies and contributions		39,719,071	41,875,011	37,815,122
		15,655,651	14,177,324	17,177,082
Fees and charges		38,742,227	42,618,883	41,345,522
Interest earnings		3,388,999	3,327,528	3,058,125
Other revenue	-	870,139 98,376,087	372,510 102,371,256	1,069,191 100,465,042
Payments		90,370,007	102,371,230	100,405,042
Employee costs		(32,251,728)	(32,778,935)	(34,221,030)
Materials and contracts		(24,191,216)	(22,334,806)	(30,381,848)
Utility charges		(4,422,635)	(4,724,195)	(4,241,949)
Interest expenses		(11,223)	(11,222)	12,895
Insurance expenses		(1,542,885)	(1,545,116)	(1,413,578)
Goods and services tax		(591,487)	0	(307,085)
Other expenditure		(3,702,515)	(3,789,903)	(3,174,747)
	-	(66,713,689)	(65,184,177)	(73,727,342)
Net cash provided by (used in)	•	( · · · /		
operating activities	14(b)	31,662,398	37,187,079	26,737,700
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for development of				
Land held for resale		0	0	(188)
Payments for purchase of				
property, plant & equipment	6(b)	(27,050,996)	(31,593,543)	(22,381,014)
Payments for purchase of				
investment property	6(e)	(20,004,800)	0	0
Payments for construction of				
infrastructure	7(b)	(14,440,953)	(18,524,172)	(18,780,909)
Non-operating grants,				
subsidies and contributions	30	17,694,443	22,736,006	24,125,427
Proceeds from sale of fixed assets	21	1,377,127	333,670	735,732
Net cash provided by (used in)	-			
investment activities		(42,425,179)	(27,048,039)	(16,300,952)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of debentures	22(a)	(63,103)	(63,103)	0
Advances to Community Groups		0	0	(475,616)
Repayment of Self Supporting Loan		134,140	63,207	0
Proceeds from self supporting loans		0	0	753,824
Proceeds from new debentures		0	0	475,616
Net cash provided by (used In)	_			
financing activities	-	71,037	104	753,824
Net increase (decrease) in cash held		(10,691,744)	10,139,144	11,190,572
Cash at beginning of year		96,575,259	101,223,154	85,384,687
Cash and cash equivalents		, ,		, ,
at the end of the year	14(a)	85,883,515	111,362,298	96,575,259

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	NOTE	2017 Actual \$	2017 Budget \$	2016 Actual \$
Unrestricted surplus/(deficit) b/fwd		1,800,787	586,878	63,450
Restricted Surplus/(deficit) b/fwd - Airport Funds		3,958,660	0	0
Restricted surplus/(deficit) b/fwd - Pilbarra Underground Power		7,905,744	7,220,459	12,208,160
Net current assets at start of financial year - surplus/(deficit)		13,665,191	7,807,337	12,271,610
Revenue from operating activities (excluding rates)				
Governance		253,469	214,010	216,534
General purpose funding		7,537,816	6,301,046	4635646
Law, order, public safety		850,417	823,668	345,636
Health Education and welfare		244,434 78,900	171,600 59,420	205,357 117,530
Housing		455,498	400,434	421,443
Community amenities		11,216,157	10,328,128	10,062,571
Recreation and culture		11,797,044	11,258,557	11,289,112
Transport		22,321,473	26,564,209	25,922,152
Economic services		446,502	381,230	354,738
Other property and services		521,296 55,723,006	143,300 56,645,602	619,371 54,190,090
Expenditure from operating activities				
Governance		(3,227,145)	(4,042,783)	(3,230,734)
General purpose funding Law, order, public safety		(4,203,922) (1,659,782)	(4,255,422) (1,831,404)	(3,632,576) (1,857,052)
Health		(1,382,184)	(1,279,492)	(1,300,895)
Education and welfare		(126,294)	(168,573)	(154,673)
Housing		(896,329)	(489,163)	(922,611)
Community amenities		(12,084,040)	(13,863,161)	(12,302,991)
Recreation and culture		(29,140,579)	(29,469,836)	(30,988,786)
Transport Economic services		(30,439,070) (2,105,679)	(29,928,009) (2,657,292)	(28,790,343) (2,232,250)
Other property and services		(2,093,915)	(167,475)	(1,633,811)
		(87,358,939)	(88,152,610)	(87,046,722)
Operating activities excluded from budget (Profit) on disposal of assets	21	(100 111)	(4 6 4 0)	(62,022)
Loss on disposal of assets	21	(136,141) 301,590	(4,640) 193,347	(62,923) 611,991
Loss on revaluation of fixed assets	21	001,000	0	969,476
Movement in accrued salaries and wages		84,282	0	(992,544)
Movement in employee benefit provisions (non-current)		(95,368)	0	138,426
Depreciation and amortisation on assets	2(a)	19,822,284	21,762,467	19,673,466
Amount attributable to operating activities		2,005,905	(1,748,497)	(247,130)
INVESTING ACTIVITIES			~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~ ~~	04 405 405
Non-operating grants, subsidies and contributions Proceeds from disposal of assets	21	17,694,443 1,377,127	22,736,006 333,670	24,125,427 735,732
Purchase of land held for resale	21	1,377,127	0	(188)
Purchase of property, plant and equipment	6(b)	(27,050,996)	(31,593,543)	(22,381,014)
Purchase of investment property	6(e)	(20,004,800)	Ó	0
Purchase and construction of infrastructure	7(b)	(14,440,953)	(18,524,172)	(18,780,909)
Amount attributable to investing activities		(42,425,179)	(27,048,039)	(16,300,952)
FINANCING ACTIVITIES				
Repayment of advances to community groups		0	0	6,166
Advances of self supporting loans to community groups Repayment of advances of self supporting loans to community groups		0	0	(475,616)
Proceeds from new debentures	22(a)	134,140 0	63,207 0	5,198 475,616
Repayment of debentures	22(a)	(63,103)	(63,103)	0
Proceeds from self supporting loans		0	Û Û	742,460
Transfers to reserves (restricted assets)	12	(38,527,996)	(29,546,232)	(42,702,804)
Transfers from reserves (restricted assets)	12	45,591,770	22,376,383	34,007,648
Amount attributable to financing activities		7,134,811	(7,169,745)	(7,941,332)
Surplus(deficiency) before general rates		(33,284,463)	(35,966,281)	(24,489,414)
Total amount raised from general rates	23	40,321,922	41,863,075	38,154,605
Restricted surplus/(deficit) June 30 c/fwd - Pilbarra Underground Power	24	4,672,754	5,863,920	7,905,744
Restricted surplus/(deficit) June 30 c/fwd - Airport Funds	- ·	.,2,	0,000,020	3,958,660
Net current assets at June 30 c/fwd - surplus/(deficit)	24	2,364,705	32,874	1,800,787
· · · ·		· · · ·	-	

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

#### **CRITICAL ACCOUNTING ESTIMATES**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

#### THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 20 to these financial statements.

#### (a) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

#### (b) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (c) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

#### (d) Inventories

#### General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### Land held for sale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

#### (e) Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

#### Mandatory requirement to revalue non-current assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

During the year ended 30 June 2013, the City commenced the process of adopting Fair Value in accordance with the Regulations.

Whilst the amendments initially allowed for a phasing in of fair value in relation to fixed assets over three years, as at 30 June 2015 all non-current assets were carried at Fair Value in accordance with the the requirements.

Thereafter, each asset class must be revalued in accordance with the regulatory framework established and the City revalues its asset classes in accordance with this mandatory timetable.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (e) Fixed Assets (Continued)

#### Land under control

In accordance with Local Government (Financial Management) Regulation 16(a)(ii), the City was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or Regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

#### Initial recognition and measurement between mandatory revaluation dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

#### Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

#### Land under roads

In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (e) Fixed Assets (Continued)

#### Investment Property

Investment property, principally comprising freehold office buildings, is to be held for long-term rental yields. Investment property is to be carried at fair value, representing open-market value determined by external users.

#### Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or

b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Major depreciation periods used for each class of depreciable asset are:

Artwork/sculptures	50 years
Buildings	10 to 100 years
Furniture and Equipment	3 to 10 years
Plant and Equipment	2 to 15 years
Infrastructure:	
- Roads	20 to 70 years
- Paths and cycleways	40 to 50 years
- Aerodromes Assets	20 to 40 years
- Parks Developments	15 to 100 years
- Bridges	40 to 80 years
- Drains	80 to 100 years
- Miscellaneous structures	10 to 40 years
- Boat ramps/jetties	50 years
- Oher Infrastructure	20 to 80 years
- Street Lighting	30 to 40 years
- Stormwater Network	80 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (f) Fair Value of Assets and Liabilities

When performing a revaluation, the City uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

#### Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

#### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

#### Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (f) Fair Value of Assets and Liabilities (Continued)

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued in accordance with the regulatory framework.

#### (g) Financial Instruments

#### Initial recognition and measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

#### Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or at cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.□

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Financial Instruments (Continued)

#### Classification and subsequent measurement (continued)

#### (i) Financial assets at fair value through profit and loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss. Assets in this category are classified as current assets.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets, where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

#### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

#### (v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Financial Instruments (Continued)

#### Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

#### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the City no longer has any significant continual involvement in the risks and benefits associated with the asset.□

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### (h) Impairment of Assets

In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

#### (i) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (j) Employee Benefits

#### Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

#### Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

#### (k) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

#### (I) Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### (m) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (n) Investment in Associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate.

When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

#### (o) Interests in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 1(o) for a description of the equity method of accounting.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements. Information about the joint ventures is set out in Note 17.

#### (p) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 2(c). That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

#### (q) Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (r) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

#### (s) Rounding Off Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

#### (t) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

#### (u) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (v) New Accounting Standards and Interpretations for Application in Future Periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the City.

Management's assessment of the new and amended pronouncements that are relevant to the City, applicable to future reporting periods and which have not yet been adopted are set out as follows:

	Title	Issued / Compiled	Applicable <sup>(1)</sup>	Impact
(i)	AASB 9 Financial Instruments (incorporating AASB 2014-7 and AASB 2014-8)	December 2014	1 January 2018	Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the City, it is not anticipated the Standard will have any material effect.
(ii)	AASB 15 Revenue from Contracts with Customers	December 2014	1 January 2019	This Standard establishes principles for entities to apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from a contract with a customer.
				The effect of this Standard will depend upon the nature of future transactions the City has with those third parties it has dealings with. It may or may not be significant.
(iii)	AASB 16 Leases	February 2016	1 January 2019	Under AASB 16 there is no longer a distinction between finance and operating leases. Lessees will now bring to account a right-to-use asset and lease liability onto their statement of financial position for all leases. Effectively this means the vast majority of operating leases as defined by the current AASB 117 Leases which currently do not impact the statement of financial position will be required to be capitalised on the statement of financial position once AASB 16 is adopted.
	Notes:			Currently, operating lease payments are expensed as incurred. This will cease and will be replaced by both depreciation and interest charges. Based on the current number of operating leases held by the City, the impact is not expected to be significant.

#### Notes:

<sup>(1)</sup> Applicable to reporting periods commencing on or after the given date.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (v) New Accounting Standards and Interpretations for Application in Future Periods (Continued)

	Title	Issued / Compiled	Applicable <sup>(1)</sup>	Impact
(i	<ul> <li>v) AASB 1058 Income of Not-for-Profit Entities (incorporating AASB 2016-7 and AASB 2016-8)</li> </ul>	December 2016	1 January 2019	These standards are likely to have a significant impact on the income recognition for NFP's. Key areas for consideration are: - Assets received below fair value; - Transfers received to acquire or construct non-financial assets; - Grants received; - Prepaid rates; - Leases entered into at below market rates; and - Volunteer services.
				Whilst it is not possible to quantify the financial impact (or if it is material) of these key areas until the details of future transactions are known, they will all have application to the City's operations.

Notes:

<sup>(1)</sup> Applicable to reporting periods commencing on or after the given date.

#### (w) Adoption of New and Revised Accounting Standards

[AASB 10, 124 & 1049]

During the current year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

Whilst many reflected consequential changes associate with the amendment of existing standards, the only new standard with material application is as follows:

(i)	AASB 2015-6 Amendments to Australian	The objective of this Standard was to extend the scope	
	Accounting Standards - Extending Related	of AASB 124 Related Party Disclosures to include not-for-profit	
	Party Disclosures to Not-for-Profit Public	sector entities.	
	Sector Entities		
		The Standard has had a significant disclosure impact on	

the financial report of the City as both Elected Members and Senior Management are deemed to be Key Management Personnel and resultant disclosures in accordance to AASB 124 have been necessary.

2.	REVENUE AND EXPENSES	2017 \$	2016 \$
(a)	Net Result		
	The Net result includes:		
	(i) Charging as an expense:		
	Auditors remuneration		
	- Audit of the Annual Financial Report	33,120	39,491
	- Other Services	18,782	223
	Depreciation		
	Buildings	4,152,765	2,532,394
	Equipment (External)	129,946	414,028
	Furniture and equipment	292,989	695,090
	Plant	671,377	2,009,830
	Artwork & Sculptures	21,391	21,896
	Roads	8,972,790	8,776,996
	Footpaths	882,356	858,456
	Drainage	22,259	20,313
	Parks & Gardens	256,931	242,768
	Hardcourt Facilities	305,590	293,304
	Bridges & Culverts	503,297	497,897
	Boat Ramps & Jetties	110,294	99,716
	Aerodromes	2,164,854	2,170,786
	Miscellaneous Structures	1,335,445	1,039,992
		19,822,284	19,673,466
	Interest expenses (finance costs)		
	Debentures (refer Note 22 (a))	11,096	1,084
		11,096	1,084
	(ii) Crediting as revenue:		
	Other revenue		
	Other	870,139	1,073,305
		870,139	1,073,305

### 2. REVENUE AND EXPENSES (continued)

	2017 Actual	2017 Budget	2016 Actual
	\$	\$	\$
Earnings on Reserve Funds			
Employee Entitlement Reserve	126,607	159,984	94,270
Aerodrome Reserve	62,302	114,804	64,600
Dampier Drainage Reserve	231	0	0
Walkington Theatre Reserve	777	912	761
Plant Replacement Reserve	21,009	74,028	47,320
Workers Compensation Reserve	22,883	16,932	13,018
Waste Management Reserve	520,055	579,504	477,397
Infrastructure Reserve	1,155,074	1,217,652	761,250
Housing Reserve	6,980	9,660	7,363
Aged Persons Unit Reserve	0	0	503
Mosquito Control Reserve	192	204	159
Medical Services Assistance Package Reserve	11,095	11,856	7,110
Community Development Reserve	43,950	11,916	26,036
Partnership Reserve	203,076	137,580	296,404
Pilbara Underground Power Reserve	310,756	413,496	356,732
Economic Development Reserve	7,273	0	0
Earnings on Municipal Funds			
Other funds	392,371	274,000	345,078
Other interest revenue (refer note 28)	504,368	305,000	560,124
	3,388,999	3,327,528	3,058,125

#### (b) Statement of Objective

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

### **COMMUNITY VISION**

The City is dedicated to providing high quality services to the community through the various service orientated programs which it has established.

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

#### GOVERNANCE

Functions relating to the Councillors and the running of Council. Expenditure includes the running of elections, payments of expenses to Councillors and non statutory donations.

## **GENERAL PURPOSE FUNDING**

Rating (including ex-gratia contributions), interest revenues and general purpose Government grant functions. Includes the Financial Assistance Grant received from the Local Government Grants Commission and all other rate income.

### LAW, ORDER, PUBLIC SAFETY

Supervision of various by-laws, fire and emergency services, and animal control. Includes expenditure for the Ranger Services, State Emergency Service and disaster preparation and recovery expenses.

### 2. REVENUE AND EXPENSES (Continued)

#### (b) Statement of Objective (Continued)

### HEALTH

Food control, immunisation services, mosquito control and maintenance of child health centres. Expenditure includes the maintenance of the child health clinic buildings, various health promotions and pest control expenses mainly relating to mosquito control.

#### EDUCATION AND WELFARE

Maintain preschool facilities and day care centres. This includes expenditure in maintaining the day care centre buildings and also donations to schools for awards etc.

### HOUSING

Maintenance and operational expenses associated with the provision of staff housing.

### **COMMUNITY AMENITIES**

Rubbish collection services, operation of tip, administration of town planning schemes and operation of cemeteries. Also included are the costs associated with the maintaining and cleaning of public toilets.

#### **RECREATION AND CULTURE**

Maintenance of halls, swimming pool, recreation centres, various reserves and operation of libraries. Expenditure includes the cost of the Karratha Leisureplex and other pavilions, ovals and parks maintenance, Roebourne Swimming Pool, coastal rehabilitation, and four libraries. Expenses relating to the historical town of Cossack, the Moonrise Cinema and JJJ radio re-broadcasting are also included in this function.

#### TRANSPORT

Construction and maintenance of roads, drainage, footpaths, parking facilities, traffic signs and the aerodrome. It includes expenditure for the construction and maintenance of the roads, footpaths and also the expenditure relating to parking control and the operation of the Karratha & Roebourne Airport.

### ECONOMIC SERVICES

Tourism and administration of building controls. Expenditure includes Councils contributions to the Karratha and Roebourne Visitor Centres and the Pilbara Tourism Association, and the costs associated with building control.

#### OTHER PROPERTY AND SERVICES

Private works and other unclassified works. It also includes expenditure relating to plant operations and the Technical Services division however these costs are then reallocated to the other functions. The costs associated with financing and administration are allocated direct to the relevant functions.

#### 2. REVENUE AND EXPENSES (Continued)

(c) Conditions Over Grants/Contributions Grant/Contribution	Opening Balance <sup>(1)</sup> 1/07/15 \$	Received <sup>(2)</sup> 2015/16 \$	Expended <sup>(3)</sup> 2015/16 \$	Closing Balance <sup>(1)</sup> 30/06/16 \$	Received <sup>(2)</sup> 2016/17 \$	Expended <sup>(3)</sup> 2016/17 \$	Closing Balance 30/06/17 \$		Reserve
Roebourne Community Recreation Assoc Inc	23.024	0	0	23,024	0	0	23,024	*	REST
PDC Hydrology Grant	40.000	0	0	40,000	0	0	40,000	*	REST
Rio Tinto - Wickham Recreation and Community Facilities Project	185,155	0	0	185,155	0	0	185,155	*	PART
Rio Tinto - Dampier Community Hub	6,941,045	6.492.042	(11,920,051)	1,513,036	0	(618,664)	894,372	*	PART
Rio Tinto - Damiper Community Hub Operations	1,000,000	1,000,000	0	2,000,000	1,002,000	(619,648)	2,382,352	*	PART
Rio Tinto - Wickham/Roebourne SES Facility	51.096	0	0	51,096	0	(13,224)	37,872	*	PART
Rio Tinto - Partnership Management Team	79.291	833,490	(767,825)	144,956	920,164	(622,290)	442,830	*	PART
Rio Tinto - Community Development Services	727.286	0	(676,000)	51,286	406.000	(252,986)	204,300	*	PART
Pilbara Industry Road Safety Alliance	108,360	0	(39,124)	69,236	0	(6,000)	63,236	*	CFWD
PDC - Roebourne Community Aquatic Centre	20.000	0	0	20,000	0	(20,000)	0	*	CFWD
Fleetwood Corporation - Searipple Precinct Foreshore Works	44.825	44,825	0	89.650	0	(89,650)	0	*	CFWD
PRC - Contribution to Sullage Point	3,600	0	(1,220)	2,380	0	0	2,380	#	
WALGA - Local Road Safety Activities	0	70,899	(69,899)	1,000	0	(1,000)	0	#	
State Library of Western Australia	0	20,010	(17,000)	3,010	25,323	(21,628)	6,705	#	
Dept. of Planning - Coastal Management Strategy	0	170,400	(167,350)	3,050	0	0	3,050	#	
Rio Tinto - Wickham Community Hub	0	4,500,000	0	4,500,000	2,535,000	(1,707,430)	5,327,570 (1, 2)	۸	PART
Rio Tinto -Wickham Recreation Facility Operations	0	0	0	0	2,342,868	(2,219,113)	123,755 (2)	۸	PART
DFES Contribution - Wick/Roeb SES	0	0	0	0	38,372	(28,309)	10,063 (2)	^	REST
Cossack Art Program - Sponsorships	0	0	0	0	374,000	(280,000)	94,000 (2)	^	CFWD
Rio Tinto - Eastern Corridor Youth Services	0	0	0	0	295,000	(125,000)	170,000 (2)	۸	PART
DLGC Grant - Community Development Initiative	0	0	0	0	20,000	0	20,000 (2)	^	CFWD
Pilbara Development Commission - Youth Services & Community Safety Initiative	0	0	0	0	251,000	(1,000)	250,000 (2)	^	CFWD
Dept. Sport and Recreation - Kidsport Program	0	0	0	0	8,000	(5,251)	2,749 (2)	#	
Rio Tinto - Karratha Leisureplex Program Support	0	0	0	0	50,000	(46,726)	3,274 (2)	۸	PART
Dept. of State Development - Murujuaga Tourism Activation Agreement	0	0	0	0	717,128	(539,735)	177,393 (2)	^	CFWD
Contributions-Beaches & Foreshore Works	0	0	0	0	244,825	(238,865)	5,960 (2)	#	
Contribution To Entry Statement	0	0	0	0	175,000	0	175,000 (2)	^	REST
Total	9,223,682	13,131,666	(13,658,469)	8,696,879	9,404,680	(7,456,519)	10,645,040		

#### Notes:

(1) - Grants/contributions recognised as revenue in a previous reporting period which were not expended at the close of the previous reporting period.

(2) - New grants/contributions which were recognised as revenues during the reporting period and which had not yet been fully expended in the manner specified

by the contributor.

(3) - Grants/contributions which had been recognised as revenues in a previous reporting period or received in the current reporting period and which were expended in the current reporting period in the manner specified by the contributor.

(\*) - Grants/contributions have been received in Municipal cash in previous period and have been transferred to Reserve in previous period

(^) - Grants/contributions have been received in Municipal cash and have been transferred to Reserve in 2016/17

(#) - Grants/contributions have been received in Municipal cash and are contained in Note 3 Restricted Cash.

Economic Dependency

A significant portion of revenue is received by way of grants from the State and Federal Government. The total of grant revenue from government sources is disclosed within the Statement of comprehensive Income.

	Note	2017 ۴	2016 ¢
CASH AND CASH EQUIVALENTS		\$	\$
- Cash on Hand		13,370	18,705
- Cash at Municpal Bank		128,614	3,762,656
Restricted - Municipal (Unspent Grants/Contributions)		20,844	9,440
Restricted - Reserves		85,720,687	92,784,458
		85,883,515	96,575,259
The following restrictions have been imposed by			
regulations or other externally imposed requirements:			
Employee Entitlement Reserve	12	4,261,568	4,464,248
Aerodrome Reserve	12	6,586,617	1,880,596
Dampier Drainage Reserve	12	10,231	10,000
Walkington Theatre Reserve	12	31,038	30,261
Plant Replacement Reserve	12	816,697	1,323,200
Norkers Compensation Reserve	12	522,883	750,000
Waste Management Reserve	12	22,826,019	19,559,366
nfrastructure Reserve	12	22,253,785	40,398,805
Housing Reserve	12	0	322,363
Mosquito Control Reserve	12	7,726	6,964
Medical Services Assistance Package Reserve	12	376,893	365,798
Community Development Reserve	12	1,209,141	1,546,930
Carry Forward Budget Reserve	12	1,821,785	176,718
Restricted Funds Reserve	12	431,127	270,982
Partnership Reserve	12	12,726,119	10,831,493
Pilbara Underground Power Reserve	12	10,605,852	10,846,734
Economic Development Reserve	12	1,233,206	0
Unspent grants	2(c)	20,844	9,440
		85,741,531	92,793,898

	2017 \$	2016 \$
4. TRADE AND OTHER RECEIVABLES		
Current		
Rates outstanding	2,913,044	2,310,193
- Service Charge	3,627,192	4,350,816
- Rubbish	1,437,883	962,486
- Fees and Charges for Services	207,589	274,445
- Private Works	7,746	3,487
- Income from Property	296,896	129,245
- Aerodrome	3,845,818	4,197,420
- Grants and Contributions	2,468,448	2,626,616
- Reimbursements and General	204,772	12,549
- Excess Rates Receipts	(311,653)	(283,841)
Staff Housing Bonds	2,400	23,555
Pensioner Rebates	814	0
Accrued Income	587,160	747,960
Prepayments	239,456	302,481
Less Provision for Doubtful Debts	(303,182)	(473,195)
GST receivable	1,130,269	538,782
Loans receivable - clubs/institutions	6,163	69,370
Other Bonds	1,900	0
	16,362,715	15,792,369
Non-current		
Loans receivable - clubs/institutions	372,724	443,657
Service Charge	1,045,562	3,554,928
	1,418,286	3,998,585

Information with respect the impairment or otherwise of the totals of rates outstanding and sundry debtors is as follows:

Rates outstanding	2,913,044
Includes: Past due and not impaired Impaired	2,913,044 0
Sundry Debtors	13,141,906
Includes: Past due and not impaired Impaired	2,074,649 0

	2017 \$	2016 \$
5. INVENTORIES		
Current		
Fuel and materials	293,154	329,716
Corporate Uniforms	27,113	0
Food, Drinks & Merchandise Roebourne Aquatic Centre	506	420
Food, Drinks & Merchandise Youth Shed	6,189	2,273
Food, Drinks & Merchandise Wickham Recreation Precinct	3,651	6,582
Food, Drinks & Merchandise Karratha Leisureplex	1,340	6,286
	331,953	345,277
Non-current		<u>·</u>
Cost of acquisition	524,439	524,439
	524,439	524,439
6 (a). PROPERTY, PLANT AND EQUIPMENT		
Land		
- Independent valuation 2014 - level 2	0	34,174,000
- Independent valuation 2017 - level 2	33,854,150	0,174,000
- Additions after valuation - cost	0	1,574
- Impairment	(23,806,083)	(23,806,083)
	10,048,067	10,369,491
Land - vested in and under the control of Council at:		
- Independent valuation 2014 - level 3	0	395,000
- Independent valuation 2017 - level 2	564,454	0
- Management Valuation 2014	0	169,454
	564,454	564,454
Total Land	10,612,521	10,933,945
	,	
Buildings at:	-	100 107 070
- Independent valuation 2014 - level 2	0	126,487,053
- Independent valuation 2017 - level 3	207,194,605	0
- Additions after valuation - cost	0	2,232,773
- Impairment	(7,918,078)	(7,918,078)
Less: accumulated depreciation	(25,680,423)	(6,974,588)
	173,596,104	113,827,160
Total Buildings	173,596,104	113,827,160
Total land and buildings	184,208,625	124,761,105
		,,

### 6 (a). PROPERTY, PLANT AND EQUIPMENT (Continued)

	2017 \$	2016 \$
Furniture and equipment at:		
- Management valuation 2016 - level 3	1,470,653	1,472,822
- Additions after valuation - cost	258,761	0
Less: accumulated depreciation	(291,984)	0
	1,437,430	1,472,822
Plant at:		
- Independent valuation 2016 - level 1	6,029,518	7,006,133
- Management valuation 2016 - level 3	66,198	66,198
- Additions after valuation - cost	826,966	0
Less: accumulated depreciation	(631,944)	0
	6,290,738	7,072,331
Artwork & Sculptures at:		
- Management valuation 2015 - level 3	864,050	865,250
- Additions after valuation - cost	210,990	196,990
Less: accumulated depreciation	(43,251)	(21,896)
	1,031,789	1,040,344
Equipment (External) at:		
- Independent valuation 2016 - level 1	152,203	157,044
- Management valuation 2016 - level 3	373,523	373,523
- Additions after valuation - cost	132,256	0
Less: accumulated depreciation	(128,773)	0
	529,209	530,567
Works in Progress	27,651,444	57,301,305
	27,651,444	57,301,305
	221,149,235	192,178,474

The fair value of property, plant and equipment is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.

### 6. PROPERTY, PLANT AND EQUIPMENT (Continued)

### (b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Balance at the Beginning of the Year \$	Additions \$	(Disposals) \$	Revaluation Increments/ (Decrements) Transferred to Revaluation \$	Revaluation (Losses)/ Reversals Through to Profit or Loss \$	Impairment (Losses)/ Reversals \$	Depreciation (Expense) \$	Transfers \$	Carrying Amount at the End of Year \$
Land - freehold land	10,369,491	700,121	(185,745)	(835,800)	0	0	0	0	10,048,067
Land - vested in and under the control of Council <b>Total land</b>	564,454 <b>10,933,945</b>	0 700,121	0 (185,745)		0	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Buildings Total buildings	113,827,160 <b>113,827,160</b>	54,768,753 <b>54,768,753</b>	(375,588) (375,588)	9,631,388 <b>9,631,388</b>	<u>0</u>	<u> </u>	(4,152,765) (4,152,765)	(102,844) (102,844)	173,596,104 <b>173,596,104</b>
rotal buildings	113,027,100	54,760,755	(373,300)	9,031,300	U	U	(4,152,765)	(102,044)	175,596,104
Total land and buildings	124,761,105	55,468,874	(561,333)	8,795,588	0	0	(4,152,765)	(102,844)	184,208,625
Furniture and equipment	1,472,822	258,761	(1,164)	0	0	0	(292,989)	0	1,437,430
Plant	7,072,331	826,966	(937,182)	0	0	0	(671,377)	0	6,290,738
Artwork & Sculptures	1,040,344	14,000	(1,164)	0	0	0	(21,391)	0	1,031,789
Equipment (External)	530,567	132,256	(3,668)	0	0	0	(129,946)	0	529,209
Works in Progress	57,301,305	(29,649,861)	0	0	0	0	0	0	27,651,444
Total property, plant and equipment	192,178,474	27,050,996	(1,504,511)	8,795,588	0	0	(5,268,468)	(102,844)	221,149,235

#### 6. PROPERTY, PLANT AND EQUIPMENT (Continued)

(c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of valuation	Date of last Valuation	Inputs used
Land					
Land - freehold land	2	Market Approach using recent observable market data for similar properties	Independent Valuation	June 2017	Comparable market values
Land - vested in and under the control of Council	2	Market Approach using recent observable market data for similar properties	Independent Valuation	June 2017	Comparable market values
Buildings	3	Cost Approach using depreciated replacement cost	Independent Valuation	June 2017	Replacement cost and remaining estimated useful life
Furniture and equipment	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2016	Residual values and remaining estimated useful life
Plant					
- Independent valuation 2016	1	Market Approach	Independent Valuation	June 2016	Measurements based on quoted prices in active markets for identical assets
- Management valuation 2016	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2016	Purchase costs and current condition (Level 2), residual vales and remaining useful life assessments (Level 3)
Artwork & Sculptures	3	Market Approach	Independent Valuation	June 2015	Current condition and comparable market values achieved at auction houses and contact with artists
Equipment (External)					
- Independent valuation 2016	1	Market Approach	Independent Valuation	June 2016	Measurements based on quoted prices in active markets for identical assets
- Management valuation 2016	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2016	Purchase costs and current condition (Level 2), residual vales and remaining useful life assessments (Level 3)

#### Works in Progress

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

## 6 (d) INVESTMENT PROPERTY

	2017	2016
	\$	\$
Investment Property at:		
- Additions after valuation - cost	20,004,800	0
Buildings - specialised - Less: accumulated depreciation	0	0
	20,004,800	0
Total Investment Property	20,004,800	0

### (e) Movements in Carrying Amounts

Movement in the carrying amounts between the beginning and the end of the current financial year.

	Balance at the Beginning of the Year \$	Additions \$	Fair Value Adjustments \$	Balance at the End of the Year \$
Investment Property	0	20,004,800	0	20,004,800
Total property, plant and equipment	0	20,004,800	0	20,004,800

## (f) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of valuation	Date of last Valuation	Inputs used
Investment Property	2	Market Approach	Management Valuation	June 2017	Purchase price plus costs associated with purchase.

	2017	2016
7 (a). INFRASTRUCTURE	\$	\$
Roads		
- Management valuation 2015 - level 3	357,790,190	357,790,190
- Additions after valuation - cost	7,130,274	1,389,022
Less: accumulated depreciation	<u>(17,749,786)</u> 347,170,678	(8,776,996) 350,402,216
	547,170,070	550,402,210
Footpaths		
- Management valuation 2015 - level 3	30,919,410	30,919,410
- Additions after valuation - cost	707,291	62,440
Less: accumulated depreciation	(1,740,812)	(858,456)
	29,885,889	30,123,394
Drainage		
- Independent valuation 2015 - level 3	1,576,431	1,576,431
- Additions after valuation - cost	160,553	0
Less: accumulated depreciation	(42,572)	(20,313)
	1,694,412	1,556,118
Darlas & Cardana		
Parks & Gardens - Independent valuation 2015 - level 3	4,508,815	4,508,815
- Additions after valuation - cost	4,508,815	105,324
Less: accumulated depreciation	(499,699)	(242,768)
	4,536,899	4,371,371
Hardcourt Facilities		
- Independent valuation 2015 - level 3	7,157,891	7,157,891
- Additions after valuation - cost	755,456	312,070
Less: accumulated depreciation	(598,894) 7,314,453	(293,304) 7,176,657
	7,011,100	1,110,001
Bridges & Culverts		
- Independent valuation 2015 - level 3	26,453,860	26,453,860
- Additions after valuation - cost	400,793	0
Less: accumulated depreciation	(1,001,194)	(497,897)
	25,853,459	25,955,963
Boat Ramps & Jetties		
- Independent valuation 2015 - level 3	3,663,268	3,663,268
- Additions after valuation - cost	1,031,066	409,475
Less: accumulated depreciation	(210,010)	(99,716)
	4,484,324	3,973,027
Aerodromes		
- Independent valuation 2015 - level 3	65,782,279	65,782,279
- Additions after valuation - cost	8,486	0
Less: accumulated depreciation	(4,335,640)	(2,170,786)
	61,455,125	63,611,493
Miscellaneous Structures	47,000,474	47.000.474
<ul> <li>Independent valuation 2015 - level 3</li> <li>Additions after valuation - cost</li> </ul>	17,628,171	17,628,171 589,827
Less: accumulated depreciation	5,780,871 (2,375,437)	(1,039,992)
	21,033,605	17,178,006
	, <u>,-</u>	,
Works in Progress	24,525,809	31,090,152
	507 054 6F2	535 429 207
	527,954,653	535,438,397

The fair value of infrastructure is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost. Given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and, where appropriate, the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management)Regulation 17A(2) which requires infrastructure to be shown at fair value.

#### 7. INFRASTRUCTURE (Continued)

#### (b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Balance as at the Beginning of the Year	Additions	(Disposals)	Revaluation Increments/ (Decrements) Transferred to Revaluation	Revaluation (Loss)/ Reversal Transferred to Profit or Loss	Impairment (Losses)/ Reversals	Depreciation (Expense)	Transfers	Carrying Amount at the End of the Year
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roads	350,402,216	5,867,473	0	(126,221)	0	0	(8,972,790)	0	347,170,678
Footpaths	30,123,394	644,851	0	0	0	0	(882,356)	0	29,885,889
Drainage	1,556,118	160,553	0	0	0	0	(22,259)	0	1,694,412
Parks & Gardens	4,371,371	422,459	0	0	0	0	(256,931)	0	4,536,899
Hardcourt Facilities	7,176,657	443,386	0	0	0	0	(305,590)	0	7,314,453
Bridges & Culverts	25,955,963	400,793	0	0	0	0	(503,297)	0	25,853,459
Boat Ramps & Jetties	3,973,027	621,591	0	0	0	0	(110,294)	0	4,484,324
Aerodromes	63,611,493	7,317,925	0	(7,309,439)	0	0	(2,164,854)	0	61,455,125
Miscellaneous Structures	17,178,006	5,126,265	(38,065)	0	0	0	(1,335,445)	102,844	21,033,605
Works in Progress	31,090,152	(6,564,343)	0	0	0	0	0	0	24,525,809
Total infrastructure	535,438,397	14,440,953	(38,065)	(7,435,660)	0	0	(14,553,816)	102,844	527,954,653

#### 7. INFRASTRUCTURE (Continued)

#### (c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of valuation	Date of last Valuation	Inputs used
Roads	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Footpaths	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Drainage	Level 3	Cost approach using depreciated replacement cost	Independent Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Parks & Gardens	Level 3	Cost approach using depreciated replacement cost	Independent Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Hardcourt Facilities	Level 3	Cost approach using depreciated replacement cost	Independent Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Bridges & Culverts	Level 3	Cost approach using depreciated replacement cost	Independent Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Boat Ramps & Jetties	Level 3	Cost approach using depreciated replacement cost	Independent Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Aerodromes	Level 3	Cost approach using depreciated replacement cost	Independent and Management Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Miscellaneous Structures	Level 3	Cost approach using depreciated replacement cost	Independent and Management Valuation	June 2015	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs

#### Works in Progress

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

	2017 \$	2016 \$
8. TRADE AND OTHER PAYABLES		
Current		
Sundry creditors	8,097,756	5,320,211
Other Liabilities	14,971	60,134
Retention Monies	2,437,712	695,311
Accrued Expenses	102,681	2,956,596
Accrued salaries and wages	170,510	86,228
Accrued interest on loans	957	1,084
ATO liabilities	0	3,950
Income Received in Advance	117,982	462,873
Net Trust Liabilities	843	54,806
	10,943,412	9,641,193
9. LONG-TERM BORROWINGS		
Current		
Self Supporting Loan WATC	64,664	63,103
	64,664	63,103
Non-current		
Self Supporting Loan WATC	347,849	412,513
	347,849	412,513
Additional detail on borrowings is provided in Note 22.		
10. PROVISIONS		

#### **Provision for** Provision for Annual Long Service Leave Leave Total \$ \$ \$ Opening balance at 1 July 2016 Current provisions 2,451,487 1,168,671 3,620,158 Non-current provisions 844,090 844,090 0 2,451,487 2,012,761 4,464,248 (202,680) Amounts used (98,138) (104,542) Balance at 30 June 2017 2,353,349 1,908,219 4,261,568 Comprises Current 2,353,349 1,159,497 3,512,846 Non-current 748,722 0 748,722 2,353,349 1,908,219 4,261,568

#### 12. RESERVES - CASH BACKED

	Actual 2017 Opening Balance \$	Actual 2017 Transfer to \$	Actual 2017 Transfer (from) \$	Actual 2017 Closing Balance \$	Budget 2017 Opening Balance \$	Budget 2017 Transfer to \$	Budget 2017 Transfer (from) \$	Budget 2017 Closing Balance \$	Actual 2016 Opening Balance \$	Actual 2016 Transfer to \$	Actual 2016 Transfer (from) \$	Actual 2016 Closing Balance \$
Employee Entitlement Reserve	4,464,248	126,605	(329,285)	4,261,568	5,328,074	159,984	0	5,488,058	3,786,466	677,782	0	4,464,248
Aerodrome Reserve	1,880,596	4,706,021	0	6,586,617	2,740,639	114,804	(1,530,967)	1,324,476	4,703,106	64,600	(2,887,110)	1,880,596
Dampier Drainage Reserve	10,000	231	0	10,231	36,823	10,000	0	46,823	0	10,000	0	10,000
Walkington Theatre Reserve	30,261	777	0	31,038	30,236	912	0	31,148	29,500	761	0	30,261
Plant Replacement Reserve	1,323,200	21,009	(527,512)	816,697	2,464,583	74,028	(440,400)	2,098,211	1,856,646	47,320	(580,766)	1,323,200
Workers Compensation Reserve	750,000	22,883	(250,000)	522,883	563,005	16,932	0	579,937	487,806	262,194	0	750,000
Waste Management Reserve	19,559,366	3,266,653	0	22,826,019	19,609,975	1,779,299	0	21,389,274	18,491,943	1,067,423	0	19,559,366
Infrastructure Reserve	40,398,805	15,676,785	(33,821,805)	22,253,785	39,685,428	15,913,135	(2,509,412)	53,089,151	27,101,159	18,312,797	(5,015,151)	40,398,805
Housing Reserve	322,363	6,980	(329,343)	0	322,059	9,660	0	331,719	315,000	7,363	0	322,363
Aged Persons Unit Reserve	0	0	0	0	0	0	0	0	76,384	503	(76,887)	0
Mosquito Control Reserve	6,964	762	0	7,726	6,960	774	0	7,734	6,234	730	0	6,964
Medical Services Assistance Package Reserve	365,798	11,095	0	376,893	394,649	11,856	0	406,505	275,666	90,132	0	365,798
Community Development Reserve	1,546,930	43,950	(381,739)	1,209,141	227,226	11,916	0	239,142	549,449	997,481	0	1,546,930
Carry Forward Budget Reserve	176,718	1,760,717	(115,650)	1,821,785	6,729,145	964,874	(5,783,894)	1,910,125	4,223,638	1,056,397	(5,103,317)	176,718
Restricted Funds Reserve	270,982	185,063	(24,918)	431,127	275,982	0	0	275,982	275,982	0	(5,000)	270,982
Partnership Reserve	10,831,493	7,706,144	(5,811,518)	12,726,119	9,656,198	6,164,565	(8,111,710)	7,709,053	11,932,058	15,355,367	(16,455,932)	10,831,493
Pilbara Underground Power Reserve	10,846,737	3,759,115	(4,000,000)	10,605,852	10,836,788	4,313,493	(4,000,000)	11,150,281	9,978,268	4,751,954	(3,883,485)	10,846,737
Economic Development Reserve	0	1,233,206	0	1,233,206	0	0	0	0	0	0	0	0
	92,784,461	38,527,996	(45,591,770)	85,720,687	98,907,770	29,546,232	(22,376,383)	106,077,619	84,089,305	42,702,804	(34,007,648)	92,784,461

All of the reserve accounts are supported by money held in financial institutions and match the amount shown as restricted cash in Note 3 to this financial report.

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#### 12. RESERVES - CASH BACKED

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of Reserve	Anticipated date of use	
Employee Entitlement Reserve	Ongoing	To fund employee leave entitlements when on extended leave, including long service leave as well as periods of Annual Leave for periods greater than 4 weeks duration thereby retaining salary and wages budgets for the funding of replacement staffing during extended periods of leave.
Aerodrome Reserve	Ongoing	The purpose of this reserve is to fund the development, operation and maintenance of the Karratha Airport, inclusive of any repayments of borrowings and the funding of employee entitlements.
Dampier Drainage Reserve	Ongoing	This reserve is maintained as part of an agreement between the Council and Hamersley Iron. The purpose of the reserve is to ensure funds are available for the maintenance of drainage in Dampier. Hamersley Iron pay to the Council each year a \$10,000 contribution towards this maintenance with any additional works required being drawn from this reserve and similarly, any funds remaining unspent being transferred to this reserve.
Walkington Theatre Reserve	Ongoing	The purpose of this reserve is to fund the operation and capital works of the Walkington Theatre.
Plant Replacement Reserve	Ongoing	The purposes of this reserve is to fund the capital purchase of plant and equipment.
Workers Compensation Reserve	Ongoing	The purpose of this reserve is to provide Council with sufficient funds to cover its potential liability in regard to the performance based workers compensation scheme of Local Government Insurance Services of which the City of Karratha is a member. Funds within the Reserve that become surplus to requirements will be transferred to Council's Employee Entitlements Reserve via way of Council's Annual Budget.
Waste Management Reserve	Ongoing	The purpose of this reserve is to fund development, operation and maintenance of the Council's Waste Management facilities inclusive of repayments of borrowings and the funding of employee entitlements.
Infrastructure Reserve	Ongoing	The purpose of this reserve is to allow for the use of these reserve funds for the enhancement, replacement, refurbishment and purchase of infrastructure assets or project works of the City of Karratha inclusive of the associated repayment of borrowings on infrastructure. Project works funded from this Reserve may not necessarily belong to the City of Karratha but must be carried out for the benefit of the City of Karratha.
Housing Reserve	2017	The purpose of this reserve is to fund the maintenance, refurbishment, replacement and construction of staff housing inclusive of the purchase. This reserve is funded by annual allocations from the Municipal Fund and from sale of Staff Housing. This reserve has been assessed as no longer required and the remainder of these fund have been transferred to municipal funds in the 2016/17 Financial Year.
Aged Persons Unit Reserve	Reserve Closed 2016	The purpose of this reserve is to assist in the transfer of Seniors from the current senior's village on Welcome Road to the new village provisioned by the State Government. As this project has been finalised, the remainder of these fund have been transferred to municipal funds in the 2015/16 Financial Year.
Mosquito Control Reserve	Ongoing	The purpose of this reserve is to fund mosquito control programmes inclusive of the purchase of replacement equipment as required.
Medical Services Assistance Package Reserve	Ongoing	The purpose of this reserve is to fund future assistance to Medical Services in accordance with Council's participation in the Medical Services Incentive Scheme. This is inclusive of retention payments to General Practitioner's in accordance with the Medical Services Incentive Scheme.
Community Development Reserve	Ongoing	The purpose of this reserve is to hold Annual Community Association Grant Scheme unspent payments each year and to fund future projects initiated by Community Associations from time to time via the Annual Community Association Grant Scheme.
Carry Forward Budget Reserve	Ongoing	This reserve is for the purpose of preserving projects funds carried over.
Restricted Funds Reserve	Ongoing	This reserve is for the purpose of holding Unexpended or prepaid Grants (other than Royalties for Regions) and Capital Contributions provided for specific purposes.
Partnership Reserve	Ongoing	This reserve is maintained as part of the Community Infrastructure and Services Partnership (the Partnership) and the related funding agreements between the Council and Rio Tinto Iron Ore. The purpose of the reserve is to preserve funds received under each funding agreement under the Partnership and restrict the funds for the purpose of each funding agreements.
Pilbara Underground Power Reserve	2025	The purpose of this reserve is to secure the unspent portions pertaining to the City of Karratha's share of costs in relation to the Pilbara Underground Power Project.
Economic Development Reserve	Ongoing	

#### 13. REVALUATION SURPLUS

				2017						2016	
	2017	2017	2017	Total	2017	2017	2016	2016	2016	Total	2016
	Opening	Revaluation	Impairment	Movement on	Transfer	Closing	Opening	Revaluation	Impairment	Movement on	Closing
	Balance	Increment / Decrement	(Decrement)	Revaluation	to/(from) reserve	Balance	Balance	Increment / Decrement	(Decrement)	Revaluation	Balance
	ş	\$	Þ	\$	ې ې	Þ	æ	\$	Þ	\$	Þ
Land & Buildings	16,476,880	0	8,795,588	8,795,588	(252,134)	25,020,334	37,117,794	0	(20,640,914)	(20,640,914)	16,476,880
Plant and Equipment	47,001	0	0	0	0	47,001		47,001	0	47,001	47,001
Furniture	8,509	0	0	0	0	8,509		8,509	0	8,509	8,509
Roads	272,182,577	(126,221)	0	(126,221)	0	272,056,356	272,265,766	(83,189)	0	(83,189)	272,182,577
Footpaths	24,543,432	0	0	0	0	24,543,432	24,543,432	0	0	0	24,543,432
Drainage	113,738	0	0	0	0	113,738	113,738	0	0	0	113,738
Hardcourt Facilities	616,856	0	0	0	0	616,856	616,856	0	0	0	616,856
Bridges & Culverts	27,654,868	0	0	0	0	27,654,868	27,654,868	0	0	0	27,654,868
Boat Ramps & Jetties	3,662,964	0	0	0	0	3,662,964	3,662,964	0	0	0	3,662,964
Aerodromes	22,340,114	(7,309,439)	0	(7,309,439)	0	15,030,675	22,340,114	0	0	0	22,340,114
Miscellaneous Structures	4,509,694	0	0	0	0	4,509,694	4,509,694	0	0	0	4,509,694
	372,156,633	(7,435,660)	8,795,588	1,359,928	(252,134)	373,264,427	392,825,226	(27,679)	(20,640,914)	(20,668,593)	372,156,633

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

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#### 14. NOTES TO THE STATEMENT OF CASH FLOWS

#### (a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

		2017 \$	2017 Budget \$	2016 \$
	Cash and cash equivalents	85,883,515	111,362,298	96,575,259
(b)	Reconciliation of Net Cash Provided By Operating Activities to Net Result			
	Net result	26,380,432	33,092,073	28,453,924
	Non-cash flows in Net result:	10 922 294	21 762 467	10.672.466
	Depreciation	19,822,284	21,762,467	19,673,466
	(Profit)/Loss on sale of asset	165,449	188,707	549,068
	Loss on revaluation of fixed assets	0	0	969,476
	Changes in assets and liabilities:	1 075 012	2 967 210	7 000 060
	(Increase)/Decrease in receivables	1,875,813 13,324	3,867,219	7,882,863
	(Increase)/Decrease in inventories Increase/(Decrease) in payables	1,302,219	(6,579) 919,198	142,909 (6,817,020)
	Increase/(Decrease) in provisions Grants contributions for	(202,680)	100,000	8,441
		(17 604 442)	(22 726 006)	(24 125 427)
	the development of assets Net cash from operating activities	(17,694,443) 31,662,398	(22,736,006) 37,187,079	(24,125,427) 26,737,700
	Net cash from operating activities	51,002,396	57,167,079	20,737,700
		2017		2016
(c)	Undrawn Borrowing Facilities	\$		\$
(-)	Credit Standby Arrangements			
	Bank overdraft limit	1,000,000		1,000,000
	Bank overdraft at balance date	0		0
	Credit card limit	180,000		190,000
	Credit card balance at balance date	(37,095)		(42,594)
	Total amount of credit unused	1,142,905		1,147,406
	Loan facilities			
	Loan facilities - current	64,664		63,103
	Loan facilities - non-current	347,849		412,513
	Total facilities in use at balance date	412,513		475,616
	Unused loan facilities at balance date	NIL		NIL

#### **15. CONTINGENT LIABILITIES**

As part of the Pilbara Underground Power Project, Council entered into a funding agreement with Horizon Power for the purpose of managing and implementing the program. The funding agreement was for the lesser of 25% of the total expended amount and \$34.55million, with associated expenses to be recognised as incurred. At the time of production of this document the project was ongoing and therefore the final amount is unable to be determined. Payments made to date total \$17million while the anticipated payment for 2017-18 is \$15million. It is expected that this will be the final payment to Horizon Power and is based on total project costs less amounts already paid.

#### 16. CAPITAL AND LEASING COMMITMENTS

#### (a) Operating Lease Commitments

The City did not have any future operating lease commitments at the reporting date.

2017 \$
28,858,409
817,437
12,344,185
804,670
87,500
404,162
41,539
1,724,534

## 17. JOINT VENTURE ARRANGEMENTS

The City is not involved in any joint venture arrangements.

## 18. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2017	2016
	\$	\$
Governance	142,428,409	101,019,878
General purpose funding	10.676.312	10,613,209
Law, order, public safety	838,042	883,719
Health	938,855	957,878
Education and welfare	2,486,476	2,539,676
Housing	28,504,302	28,934,342
Community amenities	46,529,225	45,206,973
Recreation and culture	156,014,962	151,001,893
Transport	422,823,453	428,516,899
Economic services	453,106	463,829
Other property and services	5,826,676	7,317,689
Unallocated	56,109,778	67,396,815
	873,629,596	844,852,800

19. FINANCIAL RATIOS	2017	2016	2015			
13. HINANCIAL RATIOS						
Current ratio	1.53	2.05	1.45			
Asset sustainability ratio	0.72	0.92	0.71			
Debt service cover ratio	384.34	22,143.03	N/A			
Operating surplus ratio	0.11	0.05	0.82			
Own source revenue coverage ratio	0.95	0.95	1.19			
The above ratios are calculated as follows:						
Current ratio	current ass	assets				
	current liabilities minus liabilities associated					
	wit	h restricted assets				
Asset sustainability ratio	capital renewal and replacement expenditure					
	Depreciation expenses					
Debt service cover ratio	annual operating sur	plus before interest	and depreciation			
	pri	ncipal and interest				
Operating surplus ratio	operating revenue minus operating expenses					
	own so	urce operating reve	nue			
Own source revenue coverage ratio	own source operating revenue					
	op	perating expenses				

#### Notes:

Information relating to the **asset consumption ratio** and the **asset renewal funding ratio** can be found at Supplementary Ratio Information on Page 65 of this document.

Three of the 2017 ratios disclosed above were distorted by the early receipt of half of the allocation of the 2017-18 Financial Assistance Grant in June 2017.

The early payment of the grant increased operating revenue in 2017 by \$751,662.

Three of the 2016 and 2015 ratios disclosed above were distorted by the early receipt of half of the allocation of the 2015-16 Financial Assistance Grant on 30 June 2015.

The early payment of the grant increased operating revenue in 2015 and decreased operating revenue in 2016 by \$1,006,005.

The Current Ratio disclosed above was distorted each year by a restricted surplus relating to the Pilbara Underground Power Project service charge, levied in 2014/15.

The Operating Surplus Ratio, Own Source Revenue Ratio and Debt Service Ratio were also distorted by the annual payment to Horizon Power for these service charges. The annual payment is reserve backed.

If the Financial Assistance Grant were recognised in the year to which the allocation related, and restricted surplus and operating expenditure relating to Pilbara Underground Power Project were removed, the calculations in the 2017, 2016 and 2015 columns above would be as follows:

	2017	2016	2015
Current ratio	1.04	0.98	0.61
Debt service cover ratio	428.14	26,388.32	N/A
Operating surplus ratio	0.15	0.11	0.41
Own Source Revenue Ratio	0.99	0.99	1.51

## 20. TRUST FUNDS

Funds held at balance date over which the City has no control and which are not included in the financial statements are as follows:

	1 July 2016	Amounts Received	Amounts Paid	30 June 2017
	\$	\$	(\$)	\$
Planning Bonds	539,550	0	(223,928)	315,622
Hall Hire Bonds	11,535	7,770	(16,430)	2,875
Public Open Space Contributions	1,316,713	5,628	(442,885)	879,456
Karratha Agistment Centre Compensation Funds	664,011	0	(4,500)	659,511
Unclaimed Monies	0	24,344	0	24,344
Staff Travel Allowances	10,578	7,280	(6,718)	11,140
Staff Airport Parking Cards	6,500	4,050	(1,800)	8,750
Verge Bonds	358,050	0	(330,050)	28,000
Airport ASIC Cards	11,450	5,100	(2,600)	13,950
Building/Kerb Deposits	4,450	0	(4,450)	0
Ranger Bonds	1,490	0	(1,490)	0
Retention Funds	21,860	0	(21,860)	0
Staff Housing Bonds	699	12,745	(13,444)	0
Other Bonds & Guarantees	209,354	(184,166)	9,000	34,188
Stale Cheques	3,915	0	(3,915)	0
ATM Monies	820	0	(820)	0
Unclaimed Wages	37	0	(37)	0
NADC Research Funds	805	0	(805)	0
	3,161,817		-	1,977,836

## 21. DISPOSALS OF ASSETS - 2016/17 FINANCIAL YEAR

The following assets were disposed of during the year.

	Actual Net Book Value \$	Actual Sale Proceeds \$	Actual Profit \$	Actual Loss \$	Budget Net Book Value \$	Budget Sale Proceeds \$	Budget Profit \$	Budget Loss \$
Plant								
40000517 (P1067) - Toyota Prado	29,607	39,000	9,393	0	0	0	0	0
General purpose funding								
40000393 (P1016) - Subaru Forester	10,184	13,750	3,566	0	12,443	9,000	0	(3,443)
Law, order, public safety 40000240 (P298) - Toyota Landcruiser 40000472 (P1031) - Holden	25,455	26,144	689	0	0	0	0	0
Colorado	13,216	16,250	3,034	0	16,059	10,000	0	(6,059)
Health								
P4003 - Dual Poly Tank	0	0	0	0	0	500	500	0
Community amenities								
40000581 (P8820) - Loader	272,789	250,000	0	(22,789)	0	0	0	0
40000496 (P2032) - Holden Colorado	17,189	16,500	0	(689)	20,899	10,000	0	(10,899)
40000399 (P8810) - Compactor	57,483	45,350	0	(12,133)	98,733	45,000	0	(53,733)
40000398 (P8809) - Compactor	51,773	32,050	0	(19,723)	88,567	35,000	0	(53,567)
40000498 (P8816) - Compactor	157,932	66,255	0	(91,677)	0	0	0	0
40000032 (P949) - Trailer	909	1,100	191	0	0	500	500	0
40000337 (P8800) - Tipper	15,455	20,950	5,495	0	20,950	20,950	0	0
Recreation and culture								
40000290 (P869) - Tractor	20,786	13,863	0	(6,923)	19,876	15,000	0	(4,876)
40000465 (P7003) - Mower	5,023	4,550	0	(473)	8,530	5,000	0	(3,530)
40000473 (P7004) - Mower	4,511	2,600	0	(1,911)	7,493	3,500	0	(3,993)
40000355 (P8650) - Tractor	25,539	18,250	0	(7,289)	22,917	15,000	0	(7,917)
40000453 (P2022) - Toyota Hilux	8,636	10,750	2,114	0	0	0	0	0
40000386 (P1012) - Toyota Hilux	9,382	11,250	1,868	0	22,224	9,000	0	(13,224)
P5001 - Brushcutter	0	0	0	0	0	100	100	0
P5011 - Brushcutter	0	0	0	0	0	75	75	0
P5016 - Brushcutter	0	0	0	0	0	100	100	0
P4019 - Generator	0	0	0	0	45	45	0	0
40000352 (7500) - Mower	0	0	0	0	15,271	12,000	0	(3,271)
Transport								
40000292 (P817) - Backhoe	31,818	30,000	0	(1,818)	30,000	30,000	0	0
40000216 (P961) - Dolly	5,109	9,750	4,641	0	7,885	10,000	2,115	0
40000422 (P8501) - Roller	64,367	70,818	6,451	0	36,815	30,000	0	(6,815)
40000368 (P8500) - Roller	68,702	66,545	0	(2,157)	41,022	35,000	0	(6,022)
40000489 (P8502) - Roller	21,200	21,136	0	(64)	16,734	13,000	0	(3,734)
40000362 (P9409) - Sweeper	9,662	2,455	0	(7,207)	11,322	2,000	0	(9,322)
40000445 (P1018) - Toyota Hilux	10,455	19,500	9,045	0	0	0	0	0
40000468 (P1020) - Toyota Hilux	0	0	0	0	12,942	10,000	0	(2,942)
45235350 (P35350) - Trailer	0	0	0	0	500	500	0	0
P4004 - Poly Tank	0	0	0	0	500	500	0	0

## 21. DISPOSALS OF ASSETS - 2016/17 FINANCIAL YEAR (Continued)

	Actual Net Book Value \$	Actual Sale Proceeds \$	Actual Profit \$	Actual Loss \$	Budget Net Book Value \$	Budget Sale Proceeds \$	Budget Profit \$	Budget Loss \$
Equipment	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
Community amenities								
20000586 (P3005) - Compressor	74	400	326	0	0	0	0	0
Recreation and culture								
20000567 (P5008) - Edger	0	0	0	0	175		0	0
20000568 (P5009) - Brushcutter	79	325	246	0	175		0	0
20000460 (P400) - Tiller	79	550	471	0	0		250	0
P5060 - Edger Not on Asset Register P4008 - High Pressure Cleaner Not on	0	100	100	0	0		0	0
Asset Register	0	250	250	0	0		0	0
20000595 (P5025) - Trimmer	91	200	109	0	0		0	0 0
20000566 (P5019) - Edger Toro Valve Install Tools - Not on Asset	334	57	0	(277)	0	100	100	0
Register	0	50	50	0	0	0	0	0
Kyoritsu Digital Earth Tester - Not on	Ū			Ŭ	Ũ	· ·	Ū.	Ŭ
Asset Register	0	250	250	0	0	0	0	0
PRO 800 Valve Finder - Not on Asset								
Register	0	500	500	0	0	0	0	0
P5074 Mower - Not on Asset Register	0	1.000	1,000	0	0	0	0	0
20000660 (P4038) - Blower	43	0	0	(43)	0		0	0
Transport				( )				
P4009 Submersible Pump - Not on								
Asset Register	0	50	50	0	100		0	0
20000656 - Hand Hydraulic Press	1,029	3,227	2,198	0	0		0	0
20000625 (P3012) - Pressure Cleaner	1,219	200	0	(1,019)	0		0	0
20000579 (P4014) - Generator	0	0	0	0	200	200	0	0
Other property and services	0	0	0	0	10,000	10,000	0	0
40000454 (P2024) - Toyota Hilux 20000609 (P3009) - Pressure Cleaner	720	200	0	(520)	10,000	,	900	0
	120	200	0	(020)	0	000	000	0
Land								
Housing								
LAND000058 - 8 Peirl Way	60,030	73,688	13,658	0	0	0	0	0
LAND000031 - 30 (Lot 598) Melak								
Street	61,074	66,263	5,189	0 0	0		0	0 0
LAND000026 - 190 Richardson Way	64,641	84,792	20,151	0	0	0	0	0
Building								
Housing								
SH000029 - 8 Peirl Way	85,849	105,370	19,521	0	0	0	0	0
SH000026 - 30 (Lot 598) Melak Street	166,225	180,329	14,104	0	0		0	0
SH000032 - 190 Richardson Way	39,029	50,510	11,481	0	0	0	0	0
Recreation and culture BC000158 - Bulgarra Oval Netball								
Clubhouse	79,470	0	0	(79,470)	0	0	0	0
BC000058 - Roebourne Library	10,110	Ű	0	(10,110)	0	Ŭ	Ũ	0
Airconditioner	5,015	0	0	(5,015)	0	0	0	0
Artwork Recreation & Culture								
80000045 - Old Gaol, Roebourne	291	0	0	(291)	0	0	0	0
80000046 - Roebourne Post Office	291	0	0	(291)	0		0	0
80000047 - Courthouse Roebourne	291	0	0	(291)	0		0	0
80000048 - Old Shire Office	291	0	0	(291)	0		0	0
Furniture								
Recreation & Culture	^	^	0	0	~	^	~	0
30000354 - Jarrah Display Unit 30000493 - Laminating Machine	0	0 0	0 0	0 0	0		0	0 0
30000493 - Laminating Machine 30001436 - Partial Disposal Chairs	1,164	0	0	0 (1,164)	0		0	0
	1,104	0	0	(1,104)	0	0	0	Ū

## 21. DISPOSALS OF ASSETS - 2016/17 FINANCIAL YEAR (Continued)

	Actual Net Book Value \$	Actual Sale Proceeds \$	Actual Profit \$	Actual Loss \$	Budget Net Book Value \$	Budget Sale Proceeds \$	Budget Profit \$	Budget Loss \$
Infrastructure								
Recreation & Culture BC000411 - Karratha Back Beach Picnic Shelter 1	8,738	0	0	(8,738)	0	0	0	0
BC000412 - Karratha Back Beach Picnic Shelter 2	8,738	0	0	(8,738)	0	0	0	0
BC000515 - Karratha Back Beach Fish Cleaning Station	12,249	0	0	(12,249)	0	0	0	0
PG000016 - Malster Park Playground	8,340	0	0	(8,340)	0	0	0	0
	1,542,576	1,377,127	136,141	(301,590)	522,377	333,670	4,640	(193,347)

#### 22. INFORMATION ON BORROWINGS

(a) Repayments - Debentures

	Principal 1 July	New	Principal Repayments		Principal 30 June 2017		Interest Repayments	
	2016	Loans	Actual	Budget	Actual	Budget	Actual	Budget
Particulars	\$	\$	\$	\$	\$	\$	\$	\$
General purpose funding								
Western Australia Treasury Corporation	475,616	0	63,103	63,103	412,513	412,513	11,096	11,222
	0	0	0	0	0	0	0	0
Self Supporting Loans								
General purpose funding								
Western Australia Treasury Corporation	475,616	0	63,103	63,103	412,513	412,513	11,096	11,222
_	475,616	0	63,103	63,103	412,513	412,513	11,096	11,222
-	475,616	0	63,103	63,103	412,513	412,513	11,096	11,222

Self supporting loan financed by payments from third parties.

### (b) New Debentures - 2016/17

The City did not take up any new debentures during the year ended 30 June 2017.

#### (c) Unspent Debentures

The City did not have any unspent debentures as at 30 June 2017.

#### (d) Overdraft

Council has an overdraft facility of \$1,000,000 with Westpac Banking Corporation to assist with the short term liquidity requirements. The balance of the bank overdraft at 30 June 2017 was \$0 (2016 was \$0).

 $\sum_{i=1}^{i}$ 

#### 23. RATING INFORMATION - 2016/17 FINANCIAL YEAR

RATE TYPE	Rate in \$	Number of Properties	Rateable Value \$	Rate Revenue \$	Interim Rates \$	Back Rates \$	Total Revenue \$	Budget Rate Revenue \$	Budget Interim Rate \$	Budget Back Rate \$	Budget Total Revenue \$
Differential general rate / general rate											
Gross rental value valuations											
Residential	0.0652	7,041	248,812,096	16,250,680	30,257	(23,536)	16,257,401	16,249,293	60,000	5,000	16,314,293
Commercial/Tourism/Town Centre/Other	0.0745	263	36,047,683	2,687,590	128,509	1,576	2,817,675	2,664,537	120,000	10,000	2,794,537
Industry/Mixed Business	0.0572	467	71,719,294	4,105,499	17,579	(6,224)	4,116,854	4,095,680	20,000	0	4,115,680
Airport/GRV Strategic Industry	0.1287	17	9,742,980	1,253,590	16,727	12,313	1,282,630	1,253,590	0	0	1,253,590
Transient Workforce Accommodation /											
Workforce Accommodation	0.3215	23	22,065,100	7,093,577	(1,410,894)	(36,044)	5,646,639	7,093,577	(328,275)	0	6,765,302
Unimproved value valuations											
Pastoral	0.0986	10	2,698,650	266,160	0	0	266,160	281,348	0	0	281,348
Mining/Other	0.1363	165	5,153,155	702,313	(1,552)	(4,102)	696,659	702,330	(20,000)	0	682,330
Strategic Industry	0.1711	31	44,196,469	7,560,778	(469,887)	0	7,090,891	7,560,778	0	0	7,560,778
Sub-Total		8,017	440,435,427	39,920,187	(1,689,261)	(56,017)	38,174,909	39,901,133	(148,275)	15,000	39,767,858
	Minimum										
Minimum payment	\$										
Gross rental value valuations											
Residential	1,475	1,396	0	2,059,100	0	0	2,059,100	2,053,200	0	0	2,053,200
Commercial/Tourism/Town Centre/Other	1,475	215	0	317,125	0	0	317,125	318,600	0	0	318,600
Industry/Mixed Business	1,475	139	0	205,025	0	0	205,025	205,025	0	0	205,025
Airport/GRV Strategic Industry	1,475	1	0	1,475	0	0	1,475	1,475	0	0	1,475
Transient Workforce Accommodation / Work	1,475	0	0	0	0	0	0	0	0	0	0
Unimproved value valuations											
Pastoral	340	0	0	0	0	0	0	0	0	0	0
Mining/Other	340	156	0	53,040	0	0	53,040	53,380	0	0	53,380
Strategic Industry	340	13	0	4,420	0	0	4,420	4,420			4,420
Sub-Total		1,920	0	2,640,185	0	0	2,640,185	2,636,100	0	0	2,636,100
		9,937	440,435,427	42,560,372	(1 689 261)	(56,017)	40 815 094	42,537,233	(148,275)	15 000	42,403,958
Discounts/concessions (refer note 27)		0,001		,000,072	(.,000,201)	(00,011)	(540,883)	,,	(140,210)	10,000	(540,883)
Total amount raised from general rate						-	40,274,211				41,863,075
Ex-gratia rates							47,711				47,644
Totals						•	40,321,922				41,910,719

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#### 24. NET CURRENT ASSETS

Composition of net current assets

	2017 (30 June 2017 Carried Forward) \$	2017 (1 July 2016 Brought Forward) \$	2016 (30 June 2016 Carried Forward) \$
Restricted Surplus/(Deficit) 1 July 16 b/fwd - Airport Funds	0	3,958,660	3,958,660
Surplus/(Deficit) 1 July 16 brought forward	2,364,705	1,800,787	1,800,787
	2,364,705	5,759,447	5,759,447
CURRENT ASSETS			
Cash and cash equivalents	444.004	2 704 200	0 704 000
Unrestricted Restricted	141,984	3,781,360	3,781,360
	85,741,531	92,793,898	92,793,898
Receivables	2 0 1 2 0 4 4	2 210 105	2 210 105
Rates outstanding	2,913,044	2,310,195	2,310,195
Sundry debtors Less Provision for Doubtful Debts	12,614,520	13,347,219	13,347,219
GST receivable	(303,182)	(473,195)	(473,195)
Loans receivable - clubs/institutions	1,130,269	538,782	538,782
Other Bonds	6,163	69,370 0	69,370 0
Inventories	1,900	0	0
Fuel and materials	293,154	329,716	329,716
Corporate Uniforms	293,154	529,710	529,710
Food, Drinks & Merchandise Roebourne Aquatic Centre	506	420	420
Food, Drinks & Merchandise Koebourne Aquatic Centre	6.189		2,273
Food, Drinks & Merchandise Vickham Recreation Precinct	3,651	2,273 6,582	6,582
Food, Drinks & Merchandise Karratha Leisureplex	1,340	6,286	6,286
LESS: CURRENT LIABILITIES	1,340	0,200	0,200
Trade and other payables			
Sundry creditors	(9 007 759)	(5 220 211)	(5 220 211)
Other Liabilities	(8,097,758) (14,971)	(5,320,211) (60,134)	(5,320,211) (60,134)
Retention Monies	(2,437,712)	(695,311)	(695,311)
Accrued Expenses	(102,681)	(2,956,596)	(2,956,596)
Accrued salaries and wages	(170,510)	(86,228)	(86,228)
Accrued interest on loans	(170,510) (957)	(1,084)	(1,084)
ATO liabilities	(957)	(3,950)	(3,950)
Income Received in Advance	(117,982)	(462,873)	(462,873)
Net Trust Liabilities	(843)	(54,806)	(402,873)
Current portion of long term borrowings	(040)	(04,000)	(04,000)
Self Supporting Loan WATC	(64,664)	(63,103)	(63,103)
Provisions	(01,001)	(00,100)	(00,100)
Provision for annual leave	(2,353,349)	(2,451,487)	(2,451,487)
Provision for long service leave	(1,159,497)	(1,168,671)	(1,168,671)
Unadjusted net current assets	88,057,258	99,388,452	99,388,452
Adjustments	00,001,200	00,000,402	00,000,402
Less: Reserves - restricted cash	(85,741,531)	(92,793,898)	(92,793,898)
Less: Loans receivable - clubs/institutions	(6,163)	(69,370)	(69,370)
Less: Movement in Accruals	(0,100)	(992,544)	(992,544)
Less: Movement in Restricted Assets	(6,860,485)	(7,768,310)	(7,768,310)
Add: Self Supporting Loan WATC	64,664	63,103	63,103
Add: Movement in Accruals	84,282	00,100	0
Add: Cash - Restricted Unspent Grants	20,844	9,440	9,440
Add: Cash Backed Employee Provisions	3,512,846	3,620,158	3,620,158
Add: Restricted Surplus/(Deficit) June 30 b/fwd - PUPP	7,905,744	12,208,160	12,208,160
		7,905,744	7,905,744
Less: Restricted Surplus/(Deficit) June 30 c/fwd - PUPP	4 h/2 /54		
Less: Restricted Surplus/(Deficit) June 30 c/fwd - PUPP Less: Restricted Surplus/(Deficit) June 30 c/fwd - Airport Funds	4,672,754 0	3,958,660	3,958,660

### Difference

There was no difference between the surplus/(deficit) 1 July 2016 brought forward position used in the 2017 audited financial report and the surplus/(deficit) carried forward position as disclosed in the 2016 audited financial report.

#### 25. SPECIFIED AREA RATE - 2016/17 FINANCIAL YEAR

No specified area rates were imposed by the City during the year ended 2017.

#### 26. SERVICE CHARGES - 2016/17 FINANCIAL YEAR

Service Charges		Revenue Raised \$	Budget Revenue \$	Charges Applied to Costs \$	Charges Set Aside to Reserve \$	Reser Applie Cosi \$	d to	Budget Charges Applied to Costs \$	Budget Charges Set Aside to Reserve \$		Budget Reserve Applied to Costs \$
PUPP HV Allocation		0	0		0 0	) 9	920,000	(	)	0	920,000
PUPP LV Allocation		0	0		0 (	) 2,5	504,000	(	)	0	2,504,000
PUPP Connection Charge		0	0		0 (	) :	576,000	(	)	0	576,000
		0	0		0 (	) 4,0	000,000	(	)	0	4,000,000
Nature of the Service Charge	ge PUPP HV Allocation	Objects of the Charge Fund the HV compone	nt of PUPP Works		Reasons for the C Fund the HV comp	onent of PUI			Area/Propertie All areas within	scope o	f PUPP works
PUPP LV Allocation	PUPP LV Allocation	Fund the LV component		vorko	Fund the LV comp			vorko		Ū	verhead infrastructure
PUPP Connection Charge	PUPP Connection Charge	Fund the Connection of	omponent of POPP	VOIKS	Fund the Connect	on compone		WOIKS	All properties w	iin an ex	dsting overnead conn

#### 27. DISCOUNTS, INCENTIVES, CONCESSIONS, & WRITE-OFFS - 2016/17 FINANCIAL YEAR

Waivers or Concessions

Rate or Fee and Charge to which the Waiver or Concession is Granted Cossack (GRV) Transient Workforce Accommodation (Workforce Accommodation (GRV)	<b>Type</b> Concession Concession	Discount %	Discount \$ 1,425 Various	Actual \$ 27,075 513,808	Budget \$ 27,075 513,808			
Fees and Charges	Waiver	As determined	on application	27,377	20,000			
Rates Rates and Penalty Interest	Waiver Write Off	100.00% As determined	on application	47,701 105,656	47,701 0			
Fees and Charges	Write Off	As determined	on application	1,892	0			
				723,509	608,584			
Rate or Fee and Charge to which the Waiver or Concession is Granted Cossack (GRV)	Circumstances in whi the Waiver or Concess Granted and to whom available All 19 rateable propertie	sion is it was	sack Township		ge nature of the Cossack Township is and lack of town utilities.	Reasons for the Waiver or Concession b, To recognise the heritage nature of the Cossack Township, development restrictions and lack of town utilities.		
Transient Workforce Accommodation/ Workforce Accommodation (GRV)	Council for the 2016/17 experienced a greater the	7 financial year would have than 20% increase in rates due to		or TWAWA (GRV) that but for the Concession offered b ouncil for the 2016/17 financial year would have operienced a greater than 20% increase in rates due to sparate valuation changes within the category.			of valuation changes in 2016/17 17/18 comparative to 2016/17 for to phase out the concession over a rties that remain eligible.	To phase in the impact of valuation changes in 2016/17 with concessions in 2017/18 comparative to 2016/17 for eligible properties and to phase out the concession over a 3 year period for properties that remain eligible.
Fees and Charges	Fee Waivers for local N Organisations consider the City's waste and rec Fee Waivers for Econor considered on an indivit administratively by dele General Fee Waivers o administratively by dele	ed upon applicati creational facilitie mic Developmen dual basis by Co gated authority onsidered on an	on for the use of s. t purposes uncil or	for Profit Community Orga viable.	nunity benefit provided by local Not nisations and assist them to remain ic diversity and growth within the	To recognise the community benefit provided by local Not for Profit Community Organisations and assist them to remain viable. To encourage economic diversity and growth within the City of Karratha		
				To ensure business col and marketing opportu	ntinuity, administrative efficiency nities	To ensure business continuity, administrative efficiency and marketing opportunities		
Rates	Waiver of Rates for loca commercial return is de			To assist local sporting for the benefit of the Co		al To assist local sporting organisations to remain operational for the benefit of the Community.		
Rates and Penalty Interest	Considered on an indivi administratively by dele		uncil or	To manage the City's raviable manner.	ates register in an economically	To manage the City's rates register in an economically viable manner.		
Fees and Charges	Considered on an indivi administratively by dele		uncil or	To manage the City's d viable manner.	ebt portfolio in an economically	To manage the City's debt portfolio in an economically viable manner.		

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28. INTEREST CHARGES AND INSTALMENTS - 2016/17 FINANCIAL YEAR

Instalment Options	Date Due	Instalment Plan Admin Charge \$	Instalment Plan Interest Rate %	Unpaid Rates Interest Rate %
Option One	5/00/0040	2	5 500/	11.000/
Single full payment	5/09/2016	0	5.50%	11.00%
Option Two First Instalment	5/09/2016	0	0.00%	11.00%
Second Instalment	7/11/2016	10	5.50%	11.00%
Option Three	//11/2010	10	5.50 %	11.00 %
First Instalment	5/09/2016	0	0.00%	11.00%
Second Instalment	7/11/2016	10	5.50%	11.00%
Third Instalment	9/01/2017	10	5.50%	11.00%
Fourth Instalment	13/03/2017	10	5.50%	11.00%
			Revenue \$	Budgeted Revenue \$
Rates Penalty Interest			¥ 415.791	250,000
Rates Instalment Interest			118.520	103,000
Rates Instalment Charges			70.270	70.000
Administration Fee - Adhoc Arrangement			1.550	1.000
Administration Fee - Direct Debit			250	1,000
			606,381	425,000
				Budgeted
			Revenue	Revenue
			\$	\$
PUPP Penalty Interest			79,647	55,000
PUPP Instalment Interest			234,228	229,071
PUPP Instalment Charges			62,250	65,600
Sundry Debtors Penalty Interest			8,930	0
. ,			385,055	349,671

	2017	2016
29 FEES & CHARGES	\$	\$
Governance	189,943	154,274
General purpose funding	574,131	363,236
Law, order, public safety	91,996	79,540
Health	162,113	134,771
Education and welfare	58,900	58,900
Housing	371,393	417,329
Community amenities	10,994,898	9,590,080
Recreation and culture	3,841,053	4,240,782
Transport	21,934,234	25,803,856
Economic services	416,102	323,131
Other property and services	107,464	179,611
	38,742,227	41,345,510

There were no changes during the year to the amount of the fees or charges detailed in the original budget.

## 30. GRANT REVENUE

Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:

	2017	2016
By Nature or Type:	\$	\$
Operating grants, subsidies and contributions		
Governance	15,510	35,500
General purpose funding	3,497,180	1,074,320
Law, order, public safety	701,088	219,660
Health	82,321	70,586
Education and welfare	20,000	58,630
Community amenities	76,309	279,664
Recreation and culture	7,913,363	6,855,480
Transport	249,329	25,532
Economic services	30,400	30,855
	12,585,500	8,650,227
Non-operating grants, subsidies and contributions		
Law, order, public safety	29,032	65,410
Community amenities	394,971	6,493,403
Recreation and culture	14,000,435	13,717,935
Transport	3,270,005	3,848,679
	17,694,443	24,125,427
	30,279,943	32,775,654
. EMPLOYEE NUMBERS		
The number of full-time equivalent		
employees at balance date	265	269

Budget \$	2016 \$
45,000	45,000
30,000	30,000
270,000	260,390
80,000	85,000
250 21,250	21,250
350 38,496	36,779
34 30,000	27,037
55,000	6,888
66,000	55,919
4,000	187
639,746	568,450
	000         45,000           000         30,000           000         270,000           000         80,000           250         21,250           350         38,496           134         30,000           106         55,000           1094         66,000           1000         4,000           1044         639,746

#### 33. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure	2017
The total of remuneration paid to KMP of the City during the year are as follows:	\$
Short-term employee benefits	1,226,393.00
Post-employment benefits	131,900.00
Other long-term benefits	44,965.00
Termination benefits	101,160.00
	1,504,418.00

#### Short-term employee benefits

These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found at Note 32.

#### Post-employment benefits

These amounts are the current-year's estimated cost of providing for the City's superannuation contributions made during the year.

#### Other long-term benefits

These amounts represent long service benefits accruing during the year.

#### Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

#### **Related Parties**

## The City's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

#### ii. Entities subject to significant influence by the City

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

## 33. RELATED PARTY TRANSACTIONS (Continued)

### Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.	
The following transactions occurred with related parties:	2017
	\$
Associated companies/individuals:	
Sale of goods and services	184,350
Purchase of goods and services	362,955
Amounts payable to related parties: Trade and other payables	102,686
Note: Transitional provisions contained within AASB 2015-6 do not require comparative related party disclosures to be presented in the period of initial application. As a consequence, only disclosures in relation to the current year have been presented.	

### 34. MAJOR LAND TRANSACTIONS

The City did not participate in any major land transactions during the 2016/2017 financial year.

#### 35. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

#### KARRATHA AIRPORT OPERATING STATEMENT FOR THE YEAR ENDED 30 JUNE 2017

	2017 \$	2017 Budget \$
Revenue		
- Fees and Charges	14,451,922	17,220,920
- Terminal Leases	3,029,238	430,001
- Grant and Contributions	0	5,534,313
- Other Revenue	4,465,018	3,309,520
	21,946,178	26,494,754
Expenditure		
- Employee Costs	(1,785,614)	
- Materials & Contracts	(4,822,383)	
- Utilities	(1,401,346)	,
	(461,557)	,
- Depreciation	(3,511,568)	
- Other Expenditure	(789,536)	i
	(12,772,004)	(13,799,147)
Net Operating Result	9,174,174	12,695,607
Capital Expenditure	(6,593,177)	(3,569,684)
Total Net Trading Undertaking	2,580,997	9,125,923
	2017	
	\$	
CURRENT ASSETS	·	
Receivables	2,700,509	
	2,700,509	
	2017	
	\$	
NON CURRENT ASSETS		
Land	0	
Buildings	41,629,133	
Less Accumulated Depreciation	(1,827,910)	
Infrastruture	85,206,205	
Less Accumulated Depreciation Plant	(21,088,538)	
Less Accumulated Depreciation	256,770 (19,328)	
Equipment	75,572	
Less Accumulated Depreciation	(12,555)	
Furniture & Equipment	291,273	
Less Accumulated Depreciation	(39,549)	
Artwork	176,650	
Less Accumulated Depreciation	(6,070)	
	104,641,653	
	2017	
	\$	
EQUITY	·	
Reserves - Cash Backed	6,586,617	
Retained Surplus	0	

The City operates the only airport within the district and operates the aerodrome with the purpose of producing a profit The Karratha Airport Development Business Plan was adopted by Council on 16 December 2013 (Resolution 152720), this has recently been updated to include the impact of current market conditions.

6,586,617

#### 35. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS (continued)

## THE QUARTER HQ OPERATING STATEMENT FOR THE YEAR ENDED 30 JUNE 2017

	2017 \$	2017 Budget \$
Revenue		
- Contribution to fitout	200,000	0
Expenditure		
- Operational Expenditure	0	0
Net Operating Result	200,000	0
	2017	
	\$	
NON CURRENT ASSETS		
Buildings	0	
Less Accumulated Depreciation	0	
	0	

A Business Plan for The Quarter HQ was prepared and was advertised for public submissions. Submissions about the proposed purchase were considered by Council on 29 May 2017. Subsequently the City purchased The Quarter HQ on 21st June 2017

### Lessors Disclosure

As part of the purchase of The Quarter HQ Council took ownership of the following leases:

Lessee	Lease Term
Minsiter for Works	15 years
Fiorita Deli	10 years
Just You Beauty	10 years
Woodside	7 years
KPMG	7 years
AMSA	5 years
Lo's Café	5 years
Cecel Filipino Food	5 years

### **36. FINANCIAL RISK MANAGEMENT**

The City's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk. The City's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the City.

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council.

The City held the following financial instruments at balance date:

	Carrying Value		Fair V	/alue
	2017	17 2016	2017	2016
	\$	\$	\$	\$
Financial assets				
Cash and cash equivalents	85,883,515	96,575,259	85,883,515	96,575,259
Receivables	17,781,001	19,790,954	17,781,001	19,790,954
	103,664,516	116,366,213	103,664,516	116,366,213
Financial liabilities				
Payables	10,943,412	9,641,193	10,943,412	9,641,193
Borrowings	412,513	475,616	412,513	475,616
	11,355,925	10,116,809	11,355,925	10,116,809

Fair value is determined as follows:

• Cash and cash equivalents, receivables, payables - estimated to the carrying value which approximates net market value.

• Borrowings, held to maturity investments, estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

• Financial assets at fair value through profit and loss, available for sale financial assets - based on quoted market prices at the reporting date or independent valuation.

### 36. FINANCIAL RISK MANAGEMENT (Continued)

(a) Cash and Cash Equivalents
 Financial assets at fair value through profit and loss
 Available-for-sale financial assets
 Held-to-maturity investments

The City's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. The finance area manages the cash and investments portfolio with the assistance of independent advisers (where applicable). Council has an investment policy and the policy is subject to review by Council. An Investment Report is provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash is credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to the City.

The City manages these risks by diversifying its portfolio and only investing ininvestments authorised by *Local Government (Financial Management) Regulation 19C*. Council also seeks advice from independent advisers (where considered necessary) before placing any cash and investments.

	2017 \$	2016 \$
Impact of a 1% <sup>(1)</sup> movement in interest rates on cash		
- Equity	858,835	965,753
- Statement of Comprehensive Income	858,835	965,753

Notes:

<sup>(1)</sup> Sensitivity percentages based on management's expectation of future possible market movements.

## 36. FINANCIAL RISK MANAGEMENT (Continued)

### (b) Receivables

The City's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover these debts as a secured charge over the land – that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the City's credit risk at balance date was:

	2017	2016
Percentage of rates and annual charges		
- Current - Overdue	0% 100%	0% 100%
Percentage of Pilbara Underground Power Project serv	vice charges	
- Current - Overdue	66% 34%	71% 29%
Percentage of other receivables		
- Current - Overdue	95% 5%	88% 12%

## 36. FINANCIAL RISK MANAGEMENT (Continued)

## (c) Payables

#### Borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required.

The contractual undiscounted cash flows of the City's Payables and Borrowings are set out in the Liquidity Sensitivity Table below:

<u>2017</u>	Due within 1 year \$	Due between 1 & 5 years \$	Due after 5 years \$	Total contractual cash flows \$	Carrying values \$
Payables	10,943,412	0	0	10,943,412	10,943,412
Borrowings	64,664	347,849	0	412,513	412,513
	11,008,076	347,849	0	11,355,925	11,355,925
<u>2016</u>					
Payables	9,641,193	0	0	9,641,193	9,641,193
Borrowings	63,103	268,288	144,225	475,616	475,616
	9,704,296	268,288	144,225	10,116,809	10,116,809

## 36. FINANCIAL RISK MANAGEMENT (Continued)

### (c) Payables

Borrowings (continued)

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

The following tables set out the carrying amount, by maturity, of the financial instruments exposed to interest rate risk:

	Weighted Average Effective Total Interest Rat	
	\$	%
Year ended 30 June 2017		
Borrowings		
Fixed rate		
Self Supporting Loan WATC	412,513	2.44%
Weighted average		
Effective interest rate	2.44%	
Year ended 30 June 2016		
Borrowings		
Fixed rate		
Self Supporting Loan WATC	475,616	2.44%
Weighted average		
Effective interest rate	2.44%	

## CITY OF KARRATHA SUPPLEMENTARY RATIO INFORMATION FOR THE YEAR ENDED 30TH JUNE 2017

## **RATIO INFORMATION**

The following information relates to those ratios which only require attestation they have been checked and are supported by verifiable information. It does not form part of the audited financial report.

	2017	2016	2015
Asset consumption ratio	0.94	0.97	0.80
Asset renewal funding ratio	1.00	1.00	1.00
The above ratios are calculated as follows: Asset consumption ratio	depreciated r	eplacement cos	ts of assets
	current replacem	nent cost of depr	eciable assets

Asset renewal funding ratio

NPV of planning capital renewal over 10 years NPV of required capital expenditure over 10 years

## INDEPENDENT AUDITOR'S REPORT TO THE ELECTORS OF THE CITY OF KARRATHA

## Opinion

We have audited the accompanying financial report of the City of Karratha which comprises the statement of financial position as at 30 June 2017, the statement of comprehensive income, statement of changes in equity, the rate setting statement, and the statement of cash flows for the year then ended, a summary of significant accounting policies and other explanatory notes, and the Chief Executive Officer's statement.

In our opinion, the accompanying financial report of the City of Karratha:

- (i) gives a true and fair view, in all material respects, of the financial position of the City of Karratha as at 30 June 2017, and of its financial performance and its cash flows for the year then ended;
- (ii) complies with Australian Accounting Standards; and
- (iii) is prepared in accordance with the requirements of the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996.

## Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- (i) There are no matters that in our opinion indicate significant adverse trends in the financial position or the financial management practices of the City of Karratha:
- (ii) There are no other matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law noted during the course of our audit;
- (iii) The asset consumption ratio and the asset renewal funding ratio included in the annual financial report are supported by verifiable information and reasonable assumptions;
- (iv) All necessary information and explanations were obtained by us; and
- (v) All audit procedures were satisfactorily completed during our audit.

## **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the ethical requirements the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Other Information**

Management is responsible for the other information. The other information comprises the information included in the City's annual report for the year ended 30 June 2017 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

## Responsibilities of Management and Council for the Financial Report

Management is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996 and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the ability of the City to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting.

Council is responsible for overseeing the City's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibility for the audit of the financial report is located at the Auditing and Assurance Standard Board website at: <u>http://www.auasb.gov.au/auditors\_files/ar3.pdf</u>. This description forms part of our audit report.

## AMD Chartered Accountants

MARIA CAVALLO Director

28-30 Wellington Street, Bunbury, Western Australia

Dated this 29<sup>th</sup> day of September2017





For more information contact the City of Karratha:

Welcome Road Karratha WA 6714 PO Box 219 Karratha WA 6714

Phone: 08 9186 8555 Fax: 08 9185 1626 Email: enquiries@karratha.wa.gov.au Web: www.karratha.wa.gov.au



# 7 CLOSURE & DATE OF NEXT MEETING

The meeting closed at 6.02 pm.

The next meeting is to be held on Monday, 10 December 2018 at 6:00pm at Council Chambers - Welcome Road, Karratha.

I, Cr Peter Long, Mayor of the City of Karratha, hereby declare on behalf of the Councillors of the City of Karratha that the enclosed Minutes are a true and accurate record of the Annual Electors' Meeting held on Monday, 11 December 2017.

Date	/	/
 Bullo	//	